Southwest Ready-Mix, Inc.

Plant Location 6646 Cramer Road 117 WHITE PINE DRIVE ALAMOSA, COLORADO \$1101

Plant Phone (719) 589-2527 Office Phone (719) 589-5103

March 13, 2025

State of Colorado Division of Reclamation, Mining and Safety Department of Natural Resources DRMS Room 215 1001 E 62<sup>nd</sup> Avenue Denver, CO 80216

Re: Alamosa Pit No. 2; File No. M-1983-175

Dear Sir or Madam:

Effective immediately, Lewicki & Associates will no longer represent Southwest Ready Mix, Inc. regarding the DRMS matter at the Alamosa Pit No. 2 (Swift Pit).

PFM Consulting Company is hereby authorized to represent Southwest Ready Mix, Inc. regarding this matter going forward. If you have any questions or concerns please contact me at (719) 589-5103.

Sincerely,

Alonzo Salazo

Alonzo Salazar Vice President