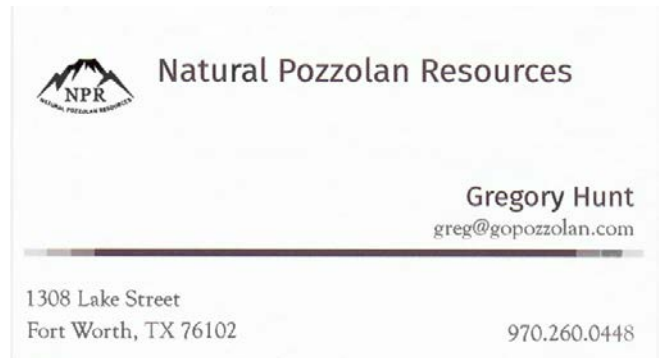


20 September 2024

Amber Gibson
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Amber;

Was a pleasure meeting with yourself, Jared Ebert and Jason Musick in your office yesterday. I appreciate your setting up the meeting on short notice.

As discussed, Natural Pozzolan Resources, LLC (NPR) has inked a lease with Kern Valley Railroad Company, owner of the rail loadout at Jansen Colorado, and plan to use the loadout to load unit trains with natural pozzolan (a volcanic material). This loadout has most recently been utilized by New Elk Coal Company, LLC and is currently included in the New Elk Mine DRMS Permit; No. 1981-012.

I was interested to learn that New Elk Coal permit is currently in violation and that you (DRMS) issued a C-Order to New Elk yesterday, with response required in 10 days (28th Sept). Should New Elk fail to timely abate the C-Order, DRMS will proceed with the process of taking over the permit, which includes action by the DRMS Board of Directors at the next available board meeting. Owing to the fact that New Elk Coal Company does not control the loadout property, DRMS will proceed to remove the loadout from the New Elk Mine Permit, and expects the loadout will be released from the DRMS permit by approximately end of this year.

As I mentioned, NPR has developed a natural pozzolan mine south-east of Raton NM and desires to utilize the Jansen Loadout to load unit trains of natural pozzolan. NPR has plans to clean up the loadout site (per request of the owner) and make improvements at the site, including constructing a truck-dump and a radial-stacker with reclaim system to automate handling and loading of natural pozzolan. NPR hopes to begin loading trains in late January 2025 but will not utilize the loadout to load anything until the permit issues are resolved to the satisfaction of DRMS. We appreciate your cooperative attitude and commitment to stay in contact with us as this process unfolds, and to work with us to accommodate our plans and timing.

This letter is written to solicit written confirmation that DRMS takes no issue with NPR doing clean-up and construction work at the facility, beginning immediately, so long as NPR does not use the facility for loading trains until the permitting issue comes to resolution.

Thanks again for meeting and for your positive attitude toward bringing this issue to completion in a timely manner.

Gregory Hunt