



September 5, 2023

Tim Cazier  
Division of Reclamation, Mining & Safety  
1313 Sherman St., Room 215  
Denver, CO 80203

RE: Phillips Ranch Property Gravel Pit#2 – File No. M-2000-046; Technical Revision (TR-1) Preliminary Adequacy Review

Mr. Cazier,

Holcim – WCR, Inc. ("Holcim") has received the Division of Reclamation, Mining, and Safety's (the "Division") Preliminary Adequacy Review for Technical Revision (TR-1) at the Phillips Ranch Property Gravel Pit #2. Holcim accepts the included revised cost estimate. Please send over the additional surety request notice.

If you have any questions, please feel free to contact me at [Kurt.Thurmann@holcim.com](mailto:Kurt.Thurmann@holcim.com).

Sincerely,

A handwritten signature in blue ink, appearing to read 'Kurt', followed by a long horizontal line.

Kurt Thurmann  
Environmental & Land Manager  
Holcim – WCR, Inc.