



Contract CORE No. CTGG1 2018-1437  
CMS # 106952

March 12, 2018

New Cache La Poudre Irrigation Company  
Attn: Michael Hungenberg, President  
Attn: Dale Trowbridge, General Manager  
3040 Railroad Avenue  
Lucerne, CO 80646

Ducks Unlimited, Inc.  
Attn: Greg Kernohan, Director  
Conservations Programs  
1825 Sharp Point Drive, Suite 118  
Fort Collins, Co 80525

Dear Gentlemen,

We are pleased to inform you that the Colorado Department of Natural Resources, Colorado Water Conservation Board (CWCB) has approved your application for funding pursuant to the ATM Grant Program ("Program") in the amount of \$214,957. This letter authorizes you to proceed with the "Develop a Framework & Process to Market the Temporary Use of Cooperating Shareholders Water Rights to Third Parties, including Municipal Water Suppliers in the South Platte River Basin Project" ("Project") in accordance with the terms of this Grant Award Letter.

Attached to this letter are the terms and conditions of your Grant. Please review these terms and conditions, as they are requirements of this Grant to which you, New Cache La Poudre Irrigation Company agree by accepting the Grant Funds.

The ATM Criteria & Guidelines can be located on our website for additional information.

If you have any questions or concerns regarding the project, please contact Craig Godbout, Project Manager at 303-866-3441 ext. 3210 or at [Craig.Godbout@state.co.us](mailto:Craig.Godbout@state.co.us). Please send the 6-month progress reports and invoices directly to the Project Manager and cc me at [Dori.vigil@state.co.us](mailto:Dori.vigil@state.co.us).

Thank you.

Sincerely,

//s//

**Doriann Vigil**  
**Program Assistant II**  
O 303-866-3441 ext. 3250  
1313 Sherman Street, Rm. 719, Denver, CO 80203  
[Dori.vigil@state.co.us](mailto:Dori.vigil@state.co.us) / [cwcb.state.co.com](http://cwcb.state.co.com)

Attachments




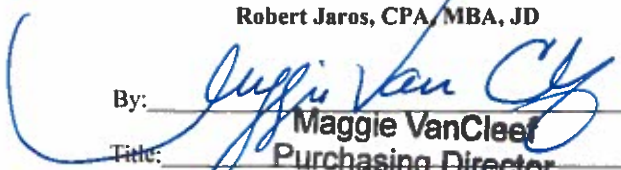
# STATE OF COLORADO GRANT AGREEMENT

## SIGNATURE AND COVER PAGE

<b>State Agency (PDAA)</b> Department of Natural Resources Colorado Water Conservation Board (CWCB) 1313 Sherman St, Room 718 Denver, CO 80203	<b>Agreement Number</b> CMS 106952 CTGGI 2018-1437
<b>Grantee Name &amp; Address</b> New Cache La Poudre Irrigation Company 33040 Railroad Avenue PO Box 104 Lucerne, CO 80646 <b>Entity Type</b> Non-governmental	<b>Agreement Performance Beginning Date</b> March 1, 2018  <b>Initial Agreement Expiration Date</b> <del>March 1, 2023</del> APRIL 30,
<b>Agreement Maximum Amount</b> Entire contract term for all applicable fiscal years: \$214,957	<b>Agreement Description</b> Develop a framework and process to market the temporary use of cooperating shareholders water rights to third parties, including municipal water suppliers.

### THE PARTIES HERETO HAVE EXECUTED THIS CONTRACT

Each person signing this Agreement represents and warrants that he or she is duly authorized to execute this Agreement and to bind the Party authorizing his or her signature.

<p style="text-align: center;"><b>GRANTEE</b></p> <p style="text-align: center;">New Cache La Poudre Irrigation Company</p> <p>By: <u></u>                  Signature</p> <p>NAME: <u>Michael Hungenberg</u></p> <p>TITLE: <u>President</u></p> <p>DATE: <u>01.17.2018</u></p>	<p style="text-align: center;"><b>STATE OF COLORADO</b></p> <p style="text-align: center;">John W. Hickenlooper, Governor                  Department of Natural Resources                  Colorado Water Conservation Board</p> <p>By: <u></u></p> <p>Name: <u>Greg Johnson, Section Chief</u></p> <p>DATE: <u>2/1/18</u></p>
<p style="text-align: center;"><b>ATTEST</b></p> <p>By: <u></u>                  Signature</p> <p>NAME: <u>Melvin Boxman</u></p> <p>TITLE: <u>Director</u></p> <p>DATE: <u>01.17.2018</u></p>	
<p>In accordance with §24-30-202, C.R.S., this Agreement is not valid until signed and dated below by the State Controller or an authorized delegate.</p> <p style="text-align: center;"><b>STATE CONTROLLER</b>                  Robert Jaros, CPA, MBA, JD</p> <p>By: <u></u>                  Title: <u>Maggie VanCleave</u>  <u>Purchasing Director</u></p> <p>Effective Date: <u>3/6/2018</u></p>	

## TABLE OF CONTENTS

	SIGNATURE AND COVER PAGE .....	1
1.	PARTIES .....	2
2.	TERM AND EFFECTIVE DATE .....	2
3.	AUTHORITY .....	4
4.	PURPOSE .....	4
5.	DEFINITIONS .....	4
6.	STATEMENT OF WORK .....	6
7.	PAYMENTS TO GRANTEE .....	6
8.	REPORTING - NOTIFICATION .....	8
9.	GRANTEE RECORDS .....	8
10.	CONFLICTS OF INTEREST .....	9
11.	INSURANCE .....	10
12.	BREACH .....	11
13.	REMEDIES .....	11
14.	DISPUTE RESOLUTION .....	13
15.	NOTICES AND REPRESENTATIVES .....	14
16.	RIGHTS IN WORK PRODUCT AND OTHER INFORMATION .....	14
17.	GOVERNMENTAL IMMUNITY .....	15
18.	STATEWIDE CONTRACT MANAGEMENT SYSTEM .....	16
19.	GENERAL PROVISIONS .....	16
20.	COLORADO SPECIAL PROVISIONS (COLORADO FISCAL RULE 3-1) .....	19
	EXHIBIT A, STATEMENT OF WORK .....	1
	EXHIBIT B, BUDGET AND SCHEDULE .....	1
	EXHIBIT C, SAMPLE OPTION LETTER .....	1
	EXHIBIT D, PERFORMANCE EVALUATION .....	1

### 1. PARTIES

This Agreement is entered into by and between Grantee named on the Signature and Cover Page for this Agreement (the “Grantee”), and the STATE OF COLORADO acting by and through the State agency named on the Signature and Cover Page for this Agreement (the “State” or “CWCB”). Grantee and the State agree to the terms and conditions in this Agreement.

### 2. TERM AND EFFECTIVE DATE

#### A. Effective Date

This Agreement shall not be valid or enforceable until the Effective Date, and the Grant Funds shall be expended by the Agreement Expiration Date shown on the Signature and Cover Page for this Agreement. The State shall not be bound by any provision of this Agreement before the Effective Date, and shall have no obligation to pay Grantee for any Work performed or expense incurred before the Effective Date or after the Agreement Expiration Date.

#### B. Initial Term

The Parties’ respective performances under this Agreement shall commence on the Agreement Performance Beginning Date shown on the Signature and Cover Page for this Agreement and shall terminate on the Agreement Expiration Date shown on the Signature and Cover Page for this Agreement (the “Initial Term”) unless sooner terminated or further extended in accordance with the terms of this Agreement.

C. Extension Terms - State's Option

The State, at its discretion, shall have the option to extend the performance under this Agreement beyond the Initial Term for a period, or for successive periods, of 1 year or less at the same rates and under the same terms specified in this Agreement (each such period an "Extension Term"). In order to exercise this option, the State shall provide written notice to Grantee in a form substantially equivalent to Exhibit C.

D. End of Term Extension

If this Agreement approaches the end of its Initial Term, or any Extension Term then in place, the State, at its discretion, upon written notice to Grantee as provided in §15, may unilaterally extend such Initial Term or Extension Term for a period not to exceed 2 months (an "End of Term Extension"), regardless of whether additional Extension Terms are available or not. The provisions of this Agreement in effect when such notice is given shall remain in effect during the End of Term Extension. The End of Term Extension shall automatically terminate upon execution of a replacement Agreement or modification extending the total term of this Agreement.

E. Early Termination in the Public Interest

The State is entering into this Agreement to serve the public interest of the State of Colorado as determined by its Governor, General Assembly, or Courts. If this Agreement ceases to further the public interest of the State, the State, in its discretion, may terminate this Agreement in whole or in part. This subsection shall not apply to a termination of this Agreement by the State for breach by Grantee, which shall be governed by §13.A.i.

i. Method and Content

The State shall notify Grantee of such termination in accordance with §15. The notice shall specify the effective date of the termination and whether it affects all or a portion of this Agreement.

ii. Obligations and Rights

Upon receipt of a termination notice for termination in the public interest, Grantee shall be subject to the rights and obligations set forth in §13.A.i.a.

iii. Payments

If the State terminates this Agreement in the public interest, the State shall pay Grantee an amount equal to the percentage of the total reimbursement payable under this Agreement that corresponds to the percentage of Work satisfactorily completed and accepted, as determined by the State, less payments previously made. Additionally, if this Agreement is less than 60% completed, as determined by the State, the State may reimburse Grantee for a portion of actual out-of-pocket expenses, not otherwise reimbursed under this Agreement, incurred by Grantee which are directly attributable to the uncompleted portion of Grantee's obligations, provided that the sum of any and all reimbursement shall not exceed the maximum amount payable to Grantee hereunder.

### 3. AUTHORITY

Authority to enter into this Agreement exists in the law as follows:

- A. Authority for the agency entering into this Contract arises from Colorado Revised Statutes (CRS) 37-60-106 and 37-60-121, and Senate Bill 09-125 adopted by the 2009 General Assembly, and a sufficient unencumbered balance thereof remains available for payment. Required approvals, clearance and coordination have been accomplished from and with appropriate agencies.

### 4. PURPOSE

At the September 21, 2017 board meeting, CWCB approved a grant request for the Develop a framework and process to market the temporary use of cooperating shareholders water rights to third parties, including municipal water suppliers in the South Platte River Basin.

### 5. DEFINITIONS

The following terms shall be construed and interpreted as follows:

- A. **“Agreement”** means this agreement, including all attached Exhibits, all documents incorporated by reference, all referenced statutes, rules and cited authorities, and any future modifications thereto.
- B. **“Award”** means an award by the State to a Grantee.
- C. **“Budget”** means the budget for the Work described in Exhibit B
- D. **“Business Day”** means any day in which the State is open and conducting business, but shall not include Saturday, Sunday or any day on which the State observes one of the holidays listed in §24-11-101(1), C.R.S.
- E. **“CORA”** means the Colorado Open Records Act, §§24-72-200.1, *et. seq.*, C.R.S.
- F. **“Effective Date”** means the date on which this Agreement is approved and signed by the Colorado State Controller or designee, as shown on the Signature and Cover Page for this Agreement.
- G. **“End of Term Extension”** means the time period defined in **§2.D**
- H. **“Exhibits”** means the following exhibits attached to this Agreement:
  - i. **Exhibit A**, Statement of Work.
  - ii. **Exhibit B**, Budget.
  - iii. **Exhibit C**, Sample Option Letter.
  - iv. **Exhibit D**, Performance Evaluation.
- I. **“Extension Term”** means the time period defined in **§2.C**
- J. **“Goods”** means any movable material acquired, produced, or delivered by Grantee as set forth in this Agreement and shall include any movable material acquired, produced, or delivered by Grantee in connection with the Services.
- K. **“Grant Funds”** means the funds that have been appropriated, designated, encumbered, or otherwise made available for payment by the State under this Agreement.
- L. **“Incident”** means any accidental or deliberate event that results in or constitutes an imminent threat of the unauthorized access, loss, disclosure, modification, disruption, or destruction of

any communications or information resources of the State, which are included as part of the Work, as described in §§24-37.5-401 et. seq. C.R.S. Incidents include, without limitation (i) successful attempts to gain unauthorized access to a State system or State Information regardless of where such information is located; (ii) unwanted disruption or denial of service; (iii) the unauthorized use of a State system for the processing or storage of data; or (iv) changes to State system hardware, firmware, or software characteristics without the State's knowledge, instruction, or consent.

- M. **"Initial Term"** means the time period defined in **§2.B**
- N. **"Matching Funds"** means the funds provided Grantee as a match required to receive the Grant Funds.
- O. **"Party"** means the State or Grantee, and **"Parties"** means both the State and Grantee.
- P. **"Services"** means the services to be performed by Grantee as set forth in this Agreement, and shall include any services to be rendered by Grantee in connection with the Goods.
- Q. **"State Confidential Information"** means any and all State Records not subject to disclosure under CORA. State Confidential Information shall include, but is not limited to, PII, and State personnel records not subject to disclosure under CORA. State Confidential Information shall not include information or data concerning individuals that is not deemed confidential but nevertheless belongs to the State, which has been communicated, furnished, or disclosed by the State to Contractor which (i) is subject to disclosure pursuant to the CORA; (ii) is already known to Contractor without restrictions at the time of its disclosure by Contractor; (iii) is or subsequently becomes publicly available without breach of any obligation owed by Contractor to the State; (iv) is disclosed to Contractor, without confidentiality obligations, by a third party who has the right to disclose such information; or (v) was independently developed without reliance on any State Confidential Information.
- R. **"State Fiscal Rules"** means that fiscal rules promulgated by the Colorado State Controller pursuant to §24-30-202(13)(a), C.R.S.
- S. **"State Fiscal Year"** means a 12 month period beginning on July 1 of each calendar year and ending on June 30 of the following calendar year. If a single calendar year follows the term, then it means the State Fiscal Year ending in that calendar year.
- T. **"State Records"** means any and all State data, information, and records, regardless of physical form, including, but not limited to, information subject to disclosure under CORA.
- U. **"Subcontractor"** means third-parties, if any, engaged by Grantee to aid in performance of the Work. "Subcontractor" also includes sub-grantees of grant funds.
- V. **"Work"** means the Goods delivered and Services performed pursuant to this Agreement.
- W. **"Work Product"** means the tangible and intangible results of the Work, whether finished or unfinished, including drafts. Work Product includes, but is not limited to, documents, text, software (including source code), research, reports, proposals, specifications, plans, notes, studies, data, images, photographs, negatives, pictures, drawings, designs, models, surveys, maps, materials, ideas, concepts, know-how, information, and any other results of the Work. "Work Product" does not include any material that was developed prior to the Effective Date that is used, without modification, in the performance of the Work.

Any other term used in this Agreement that is defined in an Exhibit shall be construed and interpreted as defined in that Exhibit.

## **6. STATEMENT OF WORK**

Grantee shall complete the Work as described in this Agreement and in accordance with the provisions of **Exhibit A**. The State shall have no liability to compensate Grantee for the delivery of any goods or the performance of any services that are not specifically set forth in this Agreement.

## **7. PAYMENTS TO GRANTEE**

### **A. Maximum Amount**

Payments to Grantee are limited to the unpaid, obligated balance of the Grant Funds. The State shall not pay Grantee any amount under this Agreement that exceeds the Agreement Maximum shown on the Signature and Cover Page of this Agreement.

### **B. Payment Procedures**

#### **i. Invoices and Payment**

- a. The State shall pay Grantee in the amounts and in accordance with the schedule and other conditions set forth in Exhibit B.
- b. Grantee shall initiate payment requests by invoice to the State, in a form and manner approved by the State.
- c. The State shall pay each invoice within 45 days following the State's receipt of that invoice, so long as the amount invoiced correctly represents Work completed by Grantee and previously accepted by the State during the term that the invoice covers. If the State determines that the amount of any invoice is not correct, then Grantee shall make all changes necessary to correct that invoice.
- d. The acceptance of an invoice shall not constitute acceptance of any Work performed or deliverables provided under this Agreement.

#### **ii. Interest**

Amounts not paid by the State within 45 days of the State's acceptance of the invoice shall bear interest on the unpaid balance beginning on the 45th day at the rate of 1% per month, as required by §24-30-202(24)(a), C.R.S., until paid in full; provided, however, that interest shall not accrue on unpaid amounts that the State disputes in writing. Grantee shall invoice the State separately for accrued interest on delinquent amounts, and the invoice shall reference the delinquent payment, the number of day's interest to be paid and the interest rate.

#### **iii. Payment Disputes**

If Grantee disputes any calculation, determination or amount of any payment, Grantee shall notify the State in writing of its dispute within 30 days following the earlier to occur of Grantee's receipt of the payment or notification of the determination or calculation of the payment by the State. The State will review the information presented by Grantee and may make changes to its determination based on this review. The calculation, determination or payment amount that results from the State's review shall not be subject to additional dispute under this subsection. No payment subject to a dispute under this subsection shall be due until after the State has concluded its review, and the State shall not pay any interest on any amount during the period it is subject to dispute under this subsection.

#### **iv. Available Funds-Contingency-Termination**

The State is prohibited by law from making commitments beyond the term of the current State Fiscal Year. Payment to Grantee beyond the current State Fiscal Year is contingent on the appropriation and continuing availability of Grant Funds in any subsequent year (as provided in the Colorado Special Provisions). If federal funds or funds from any other non-State funds constitute all or some of the Grant Funds, the State's obligation to pay Grantee shall be contingent upon such non-State funding continuing to be made available for payment. Payments to be made pursuant to this Agreement shall be made only from Grant Funds, and the State's liability for such payments shall be limited to the amount remaining of such Grant Funds. If State, federal or other funds are not appropriated, or otherwise become unavailable to fund this Agreement, the State may, upon written notice, terminate this Agreement, in whole or in part, without incurring further liability. The State shall, however, remain obligated to pay for Services and Goods that are delivered and accepted prior to the effective date of notice of termination, and this termination shall otherwise be treated as if this Agreement were terminated in the public interest as described in §2.E.

v. Erroneous Payments

The State may recover, at the State's discretion, payments made to Grantee in error for any reason, including, but not limited to, overpayments or improper payments, and unexpended or excess funds received by Grantee. The State may recover such payments by deduction from subsequent payments under this Agreement, deduction from any payment due under any other contracts, grants or agreements between the State and Grantee, or by any other appropriate method for collecting debts owed to the State.

D. Reimbursement of Grantee Costs.

The State shall reimburse Grantee's allowable costs, not exceeding the maximum total amount described in Exhibit A and §7 for all allowable costs described in this Grant and shown in the Budget, except that Grantee may adjust the amounts between each line item of the Budget without formal modification to this Agreement as long as the Grantee provides notice to the State of the change, the change does not modify the total maximum amount of this Agreement or the maximum amount for any state fiscal year, and the change does not modify any requirements of the Work. However, any costs incurred by Grantee prior to the Effective Date shall not be reimbursed. Grantee's costs for Work performed after the Fund Expenditure End Date shown on the Signature and Cover Page for this Agreement, or after any phase performance period end date for a respective phase of the Work, shall not be reimbursable. The State shall only reimburse allowable costs described in this Contract and shown in the Budget if those costs are:

- vi. Reasonable and necessary to accomplish the Work and for the Goods and Services provided; and
- vii. Equal to the actual net cost to Grantee (i.e. the price paid minus any items of value received by Grantee that reduce the cost actually incurred).

E. Close-Out.



Grantee shall close out this Award within 45 days after the Fund Expenditure End Date shown on the Signature and Cover Page for this Agreement. To complete close-out, Grantee shall submit to the State all deliverables (including documentation) as defined in this Agreement and Grantee's final reimbursement request or invoice. The State will pay the last 10% of the entire water activity budget upon receipt of the Final Report to which must be completed to the satisfaction of CWCB staff.

## **8. REPORTING - NOTIFICATION**

### **A. Quarterly Reports.**

In addition to any reports required pursuant to §18 or pursuant to any other Exhibit, for any Agreement having a term longer than 3 months, Grantee shall submit, on a quarterly basis, a written report specifying progress made for each specified performance measure and standard in this Agreement. Such progress report shall be in accordance with the procedures developed and prescribed by the State. Progress reports shall be submitted to the State not later than 5 Business Days following the end of each calendar quarter or at such time as otherwise specified by the State.

### **B. Litigation Reporting**

If Grantee is served with a pleading or other document in connection with an action before a court or other administrative decision making body, and such pleading or document relates to this Agreement or may affect Grantee's ability to perform its obligations under this Agreement, Grantee shall, within 10 days after being served, notify the State of such action and deliver copies of such pleading or document to the State's principal representative identified in §15.

### **C. Performance and Final Status**

Grantee shall submit all financial, performance and other reports to the State no later than 45 calendar days after the end of the Initial Term if no Extension Terms are exercised, or the final Extension Term exercised by the State, containing an evaluation and review of Grantee's performance and the final status of Grantee's obligations hereunder.

### **D. Violations Reporting**

Grantee shall disclose, in a timely manner, in writing to the State, all violations of State criminal law involving fraud, bribery, or gratuity violations. The State may impose any penalties for noncompliance allowed under 2 CFR Part 180 and 31 U.S.C. 3321, which may include, without limitation, suspension or debarment.

## **9. GRANTEE RECORDS**

### **A. Maintenance**

Grantee shall make, keep, maintain, and allow inspection and monitoring by the State of a complete file of all records, documents, communications, notes and other written materials, electronic media files, and communications, pertaining in any manner to the Work or the delivery of Services (including, but not limited to the operation of programs) or Goods hereunder. Grantee shall maintain such records for a period (the "Record Retention Period") of three years following the date of submission to the State of the final expenditure report, or if this Award is renewed quarterly or annually, from the date of the submission of each quarterly or annual report, respectively. If any litigation, claim, or audit related to this Award starts before expiration of the Record Retention Period, the Record Retention Period shall

extend until all litigation, claims, or audit findings have been resolved and final action taken by the State. The State may notify Grantee in writing that the Record Retention Period shall be extended. For records for real property and equipment, the Record Retention Period shall extend three years following final disposition of such property.

**B. Inspection**

Grantee shall permit the State to audit, inspect, examine, excerpt, copy and transcribe Grantee Records during the Record Retention Period. Grantee shall make Grantee Records available during normal business hours at Grantee's office or place of business, or at other mutually agreed upon times or locations, upon no fewer than 2 Business Days' notice from the State, unless the State determines that a shorter period of notice, or no notice, is necessary to protect the interests of the State.

**C. Monitoring**

The State will monitor Grantee's performance of its obligations under this Agreement using procedures as determined by the State. The federal government and any other duly authorized agent of a governmental agency, in its discretion, may monitor Contractor's performance of its obligations under this Contract using procedures as determined by that governmental entity. The State shall monitor Grantee's performance in a manner that does not unduly interfere with Grantee's performance of the Work.

**D. Final Audit Report**

Grantee shall promptly submit to the State a copy of any final audit report of an audit performed on Grantee's records that relates to or affects this Agreement or the Work, whether the audit is conducted by Grantee or a third party.

**10. CONFLICTS OF INTEREST**

**A. Actual Conflicts of Interest**

Grantee shall not engage in any business or activities, or maintain any relationships that conflict in any way with the full performance of the obligations of Grantee under this Agreement. Such a conflict of interest would arise when a Grantee or Subcontractor's employee, officer or agent were to offer or provide any tangible personal benefit to an employee of the State, or any member of his or her immediate family or his or her partner, related to the award of, entry into or management or oversight of this Agreement.

**B. Apparent Conflicts of Interest**

Grantee acknowledges that, with respect to this Agreement, even the appearance of a conflict of interest shall be harmful to the State's interests. Absent the State's prior written approval, Grantee shall refrain from any practices, activities or relationships that reasonably appear to be in conflict with the full performance of Grantee's obligations under this Agreement.

**C. Disclosure to the State**

If a conflict or the appearance of a conflict arises, or if Grantee is uncertain whether a conflict or the appearance of a conflict has arisen, Grantee shall submit to the State a disclosure statement setting forth the relevant details for the State's consideration. Failure to promptly submit a disclosure statement or to follow the State's direction in regard to the actual or apparent conflict constitutes a breach of this Agreement.

## 11. INSURANCE

Grantee shall obtain and maintain, and ensure that each Subcontractor shall obtain and maintain, insurance as specified in this section at all times during the term of this Agreement. All insurance policies required by this Agreement that are not provided through self-insurance shall be issued by insurance companies as approved by the State.

### A. Workers' Compensation

Workers' compensation insurance as required by state statute, and employers' liability insurance covering all Grantee or Subcontractor employees acting within the course and scope of their employment.

### B. General Liability

Commercial general liability insurance covering premises operations, fire damage, independent contractors, products and completed operations, blanket contractual liability, personal injury, and advertising liability with minimum limits as follows:

- i. \$1,000,000 each occurrence;
- ii. \$2,000,000 general aggregate;
- iii. \$1,000,000 products and completed operations aggregate; and
- iv. \$50,000 any 1 fire.

### C. Automobile Liability

Automobile liability insurance covering any auto (including owned, hired and non-owned autos) with a minimum limit of \$1,000,000 each accident combined single limit.

### D. Additional Insured

The State shall be named as additional insured on all commercial general liability policies (leases and construction contracts require additional insured coverage for completed operations) required of Grantee and Subcontractors.

### E. Primacy of Coverage

Coverage required of Grantee and each Subcontractor shall be primary over any insurance or self-insurance program carried by Grantee or the State.

### F. Cancellation

All commercial insurance policies shall include provisions preventing cancellation or non-renewal, except for cancellation based on non-payment of premiums, without at least 30 days prior notice to Grantee and Grantee shall forward such notice to the State in accordance with **§15** within 7 days of Grantee's receipt of such notice.

### G. Subrogation Waiver

All commercial insurance policies secured or maintained by Grantee or its Subcontractors in relation to this Agreement shall include clauses stating that each carrier shall waive all rights of recovery under subrogation or otherwise against Grantee or the State, its agencies, institutions, organizations, officers, agents, employees, and volunteers.

### H. Public Entities

If Grantee is a "public entity" within the meaning of the Colorado Governmental Immunity Act, §24-10-101, *et seq.*, C.R.S. (the "GIA"), Grantee shall maintain, in lieu of the liability insurance requirements stated above, at all times during the term of this Contract such liability insurance, by commercial policy or self-insurance, as is necessary to meet its liabilities under the GIA. If a Subcontractor is a public entity within the meaning of the GIA, Grantee shall ensure that the Subcontractor maintain at all times during the terms of this Grantee, in lieu of the liability insurance requirements stated above, such liability insurance, by commercial policy or self-insurance, as is necessary to meet the Subcontractor's obligations under the GIA.

**I. Certificates**

For each commercial insurance plan provided by Grantee under this Agreement, Grantee shall provide to the State certificates evidencing Grantee's insurance coverage required in this Agreement within 7 Business Days following the Effective Date. Grantee shall provide to the State certificates evidencing Subcontractor insurance coverage required under this Agreement within 7 Business Days following the Effective Date, except that, if Grantee's subcontract is not in effect as of the Effective Date, Grantee shall provide to the State certificates showing Subcontractor insurance coverage required under this Agreement within 7 Business Days following Grantee's execution of the subcontract. No later than 15 days before the expiration date of Grantee's or any Subcontractor's coverage, Grantee shall deliver to the State certificates of insurance evidencing renewals of coverage. At any other time during the term of this Agreement, upon request by the State, Grantee shall, within 7 Business Days following the request by the State, supply to the State evidence satisfactory to the State of compliance with the provisions of this **§11**.

**12. BREACH**

**A. Defined**

The failure of a Party to perform any of its obligations in accordance with this Agreement, in whole or in part or in a timely or satisfactory manner, shall be a breach. The institution of proceedings under any bankruptcy, insolvency, reorganization or similar law, by or against Grantee, or the appointment of a receiver or similar officer for Grantee or any of its property, which is not vacated or fully stayed within 30 days after the institution of such proceeding, shall also constitute a breach.

**B. Notice and Cure Period**

In the event of a breach, the aggrieved Party shall give written notice of breach to the other Party. If the notified Party does not cure the breach, at its sole expense, within 30 days after the delivery of written notice, the Party may exercise any of the remedies as described in **§13** for that Party. Notwithstanding any provision of this Agreement to the contrary, the State, in its discretion, need not provide notice or a cure period and may immediately terminate this Agreement in whole or in part or institute any other remedy in this Agreement in order to protect the public interest of the State.

**13. REMEDIES**

**A. State's Remedies**

If Grantee is in breach under any provision of this Agreement and fails to cure such breach, the State, following the notice and cure period set forth in **§12.B.**, shall have all of the remedies listed in this **§13.A.** in addition to all other remedies set forth in this Agreement or

at law. The State may exercise any or all of the remedies available to it, in its discretion, concurrently or consecutively.

i. Termination for Breach

In the event of Grantee's uncured breach, the State may terminate this entire Agreement or any part of this Agreement. Grantee shall continue performance of this Agreement to the extent not terminated, if any.

a. Obligations and Rights

To the extent specified in any termination notice, Grantee shall not incur further obligations or render further performance past the effective date of such notice, and shall terminate outstanding orders and subcontracts with third parties. However, Grantee shall complete and deliver to the State all Work not cancelled by the termination notice, and may incur obligations as necessary to do so within this Contract's terms. At the request of the State, Grantee shall assign to the State all of Grantee's rights, title, and interest in and to such terminated orders or subcontracts. Upon termination, Grantee shall take timely, reasonable and necessary action to protect and preserve property in the possession of Grantee but in which the State has an interest. At the State's request, Grantee shall return materials owned by the State in Grantee's possession at the time of any termination. Grantee shall deliver all completed Work Product and all Work Product that was in the process of completion to the State at the State's request.

b. Payments

Notwithstanding anything to the contrary, the State shall only pay Grantee for accepted Work received as of the date of termination. If, after termination by the State, the State agrees that Grantee was not in breach or that Grantee's action or inaction was excusable, such termination shall be treated as a termination in the public interest, and the rights and obligations of the Parties shall be as if this Agreement had been terminated in the public interest under **§2.E**.

c. Damages and Withholding

Notwithstanding any other remedial action by the State, Grantee shall remain liable to the State for any damages sustained by the State in connection with any breach by Grantee, and the State may withhold payment to Grantee for the purpose of mitigating the State's damages until such time as the exact amount of damages due to the State from Grantee is determined. The State may withhold any amount that may be due Grantee as the State deems necessary to protect the State against loss including, without limitation, loss as a result of outstanding liens and excess costs incurred by the State in procuring from third parties replacement Work as cover.

ii. Remedies Not Involving Termination

The State, in its discretion, may exercise one or more of the following additional remedies:

a. Suspend Performance

Suspend Grantee's performance with respect to all or any portion of the Work pending corrective action as specified by the State without entitling Grantee to an adjustment in price or cost or an adjustment in the performance schedule. Grantee shall promptly cease performing Work and incurring costs in accordance with the State's directive, and the State shall not be liable for costs incurred by Grantee after the suspension of performance.

b. Withhold Payment

Withhold payment to Grantee until Grantee corrects its Work.

c. Deny Payment

Deny payment for Work not performed, or that due to Grantee's actions or inactions, cannot be performed or if they were performed are reasonably of no value to the state; provided, that any denial of payment shall be equal to the value of the obligations not performed.

d. Removal

Demand immediate removal of any of Grantee's employees, agents, or Subcontractors from the Work whom the State deems incompetent, careless, insubordinate, unsuitable, or otherwise unacceptable or whose continued relation to this Agreement is deemed by the State to be contrary to the public interest or the State's best interest.

e. Intellectual Property

If any Work infringes, or if the State in its sole discretion determines that any Work is likely to infringe, a patent, copyright, trademark, trade secret or other intellectual property right, Grantee shall, as approved by the State (i) secure that right to use such Work for the State and Contractor; (ii) replace the Work with noninfringing Work or modify the Work so that it becomes noninfringing; or, (iii) remove any infringing Work and refund the amount paid for such Work to the State.

B. Grantee's Remedies

If the State is in breach of any provision of this Agreement and does not cure such breach, Grantee, following the notice and cure period in §12.B and the dispute resolution process in §14 shall have all remedies available at law and equity.

## 14. DISPUTE RESOLUTION

A. Initial Resolution

Except as herein specifically provided otherwise, disputes concerning the performance of this Agreement which cannot be resolved by the designated Agreement representatives shall be referred in writing to a senior departmental management staff member designated by the State and a senior manager designated by Grantee for resolution.

B. Resolution of Controversies

If the initial resolution described in §14.A fails to resolve the dispute within 10 Business Days, Grantee shall submit any alleged breach of this Agreement by the State to the Procurement Official of the Department of Natural Resources as described in §24-101-301(30), C.R.S. for resolution following the same resolution of controversies process as

described in §§24-106-109, 24-109-101.1, 24-109-101.5, 24-109-106, 24-109-107, 24-109-201 through 24-109-206, and 24-109-501 through 24-109-505, C.R.S., (the “Resolution Statutes”), except that if Grantee wishes to challenge any decision rendered by the Procurement Official, Grantee’s challenge shall be an appeal to the executive director of the Department of Personnel and Administration, or their delegate, in the same manner as described in the Resolution Statutes before Grantee pursues any further action. Except as otherwise stated in this Section, all requirements of the Resolution Statutes shall apply including, without limitation, time limitations regardless of whether the Colorado Procurement Code applies to this Agreement.

## **15. NOTICES AND REPRESENTATIVES**

Each individual identified below shall be the principal representative of the designating Party. All notices required or permitted to be given under this Agreement shall be in writing, and shall be delivered **(A)** by hand with receipt required, **(B)** by certified or registered mail to such Party’s principal representative at the address set forth below or **(C)** as an email with read receipt requested to the principal representative at the email address, if any, set forth below. If a Party delivers a notice to another through email and the email is undeliverable, then, unless the Party has been provided with an alternate email contact, the Party delivering the notice shall deliver the notice by hand with receipt required or by certified or registered mail to such Party’s principal representative at the address set forth below. Either Party may change its principal representative or principal representative contact information by notice submitted in accordance with this §15 without a formal amendment to this Agreement. Unless otherwise provided in this Agreement, notices shall be effective upon delivery of the written notice.

### **For the State:**

Craig Godbout, Project Manager  
Colorado Water Conservation Board  
1313 Sherman Street, Room 718  
Denver, CO 80203  
[Craig.Godbout@state.co.us](mailto:Craig.Godbout@state.co.us)  
303-866-3441 x3210

### **For Grantee:**

Greg Kernohan, Director  
Ducks Unlimited, Inc.  
1825 Sharp Point Drive, Suite 118  
Fort Collins, CO 80525  
[gkernohan@ducks.org](mailto:gkernohan@ducks.org)  
970-352-0222

## **16. RIGHTS IN WORK PRODUCT AND OTHER INFORMATION**

### **A. Work Product**

#### **i. Copyrights**

To the extent that the Work Product (or any portion of the Work Product) would not be considered works made for hire under applicable law, Grantee hereby assigns to the State, the entire right, title, and interest in and to copyrights in all Work Product and all works based upon, derived from, or incorporating the Work Product; all copyright applications, registrations, extensions, or renewals relating to all Work Product and all works based upon, derived from, or incorporating the Work Product; and all moral rights or similar rights with respect to the Work Product throughout the world. To the extent that Grantee cannot make any of the assignments required by this section, Grantee hereby grants to the State a perpetual, irrevocable, royalty-free license to use, modify, copy, publish, display, perform, transfer, distribute, sell, and create derivative works of the Work Product and all works based upon, derived from, or incorporating

the Work Product by all means and methods and in any format now known or invented in the future. The State may assign and license its rights under this license.

ii. Patents

In addition, Grantee grants to the State (and to recipients of Work Product distributed by or on behalf of the State) a perpetual, worldwide, no-charge, royalty-free, irrevocable patent license to make, have made, use, distribute, sell, offer for sale, import, transfer, and otherwise utilize, operate, modify and propagate the contents of the Work Product. Such license applies only to those patent claims licensable by Grantee that are necessarily infringed by the Work Product alone, or by the combination of the Work Product with anything else used by the State.

iii. Assignments and Assistance

Whether or not Grantee is under contract with the State at the time, Grantee shall execute applications, assignments, and other documents, and shall render all other reasonable assistance requested by the State, to enable the State to secure patents, copyrights, licenses and other intellectual property rights related to the Work Product. The Parties intend the Work Product to be works made for hire. Grantee assigns to the State and its successors and assigns, the entire right, title, and interest in and to all causes of action, either in law or in equity, for past, present, or future infringement of intellectual property rights related to the Work Product and all works based on, derived from, or incorporating the Work Product.

B. Exclusive Property of the State

Except to the extent specifically provided elsewhere in this Agreement, any pre-existing State Records, State software, research, reports, studies, photographs, negatives or other documents, drawings, models, materials, data and information shall be the exclusive property of the State (collectively, "State Materials"). Grantee shall not use, willingly allow, cause or permit Work Product or State Materials to be used for any purpose other than the performance of Grantee's obligations in this Agreement without the prior written consent of the State. Upon termination of this Agreement for any reason, Grantee shall provide all Work Product and State Materials to the State in a form and manner as directed by the State.

C. Exclusive Property of Grantee

Grantee retains the exclusive rights, title, and ownership to any and all pre-existing materials owned or licensed to Grantee including, but not limited to, all pre-existing software, licensed products, associated source code, machine code, text images, audio and/or video, and third-party materials, delivered by Grantee under this Contract, whether incorporated in a Deliverable or necessary to use a Deliverable (collectively, "Grantee Property"). Grantee Property shall be licensed to the State as set forth in this Contract or a State approved license agreement: (i) entered into as exhibits to this Agreement, (ii) obtained by the State from the applicable third-party vendor, or (iii) in the case of open source software, the license terms set forth in the applicable open source license agreement.

## 17. GOVERNMENTAL IMMUNITY

Liability for claims for injuries to persons or property arising from the negligence of the State, its departments, boards, commissions committees, bureaus, offices, employees and officials shall be controlled and limited by the provisions of the GIA; the Federal Tort Claims Act, 28 U.S.C. Pt. VI,



Ch. 171 and 28 U.S.C. 1346(b), and the State's risk management statutes, §§24-30-1501, *et seq.*, C.R.S.

## **18. STATEWIDE CONTRACT MANAGEMENT SYSTEM**

If the maximum amount payable to Grantee under this Agreement is \$100,000 or greater, either on the Effective Date or at any time thereafter, this **§18** shall apply. Grantee agrees to be governed by and comply with the provisions of §§24-106-103, 24-102-206, 24-106-601, and 24-106-107, C.R.S. regarding the monitoring of vendor performance and the reporting of Agreement performance information in the State's Agreement management system ("Contract Management System" or "CMS"). Grantee's performance shall be subject to evaluation and review in accordance with the terms and conditions of this Agreement, Colorado statutes governing CMS, and State Fiscal Rules and State Controller policies.

## **19. GENERAL PROVISIONS**

### **A. Assignment**

Grantee's rights and obligations under this Agreement are personal and may not be transferred or assigned without the prior, written consent of the State. Any attempt at assignment or transfer without such consent shall be void. Any assignment or transfer of Grantee's rights and obligations approved by the State shall be subject to the provisions of this Agreement.

### **B. Subcontracts**

Grantee shall not enter into any subgrant or subcontract in connection with its obligations under this Agreement without the prior, written approval of the State. Grantee shall submit to the State a copy of each such subgrant or subcontract upon request by the State. All subgrants and subcontracts entered into by Grantee in connection with this Agreement shall comply with all applicable federal and state laws and regulations, shall provide that they are governed by the laws of the State of Colorado, and shall be subject to all provisions of this Agreement.

### **C. Binding Effect**

Except as otherwise provided in **§19.A.**, all provisions of this Agreement, including the benefits and burdens, shall extend to and be binding upon the Parties' respective successors and assigns.

### **D. Authority**

Each Party represents and warrants to the other that the execution and delivery of this Agreement and the performance of such Party's obligations have been duly authorized.

### **E. Captions and References**

The captions and headings in this Agreement are for convenience of reference only, and shall not be used to interpret, define, or limit its provisions. All references in this Agreement to sections (whether spelled out or using the § symbol), subsections, exhibits or other attachments, are references to sections, subsections, exhibits or other attachments contained herein or incorporated as a part hereof, unless otherwise noted.

### **F. Counterparts**

This Agreement may be executed in multiple, identical, original counterparts, each of which shall be deemed to be an original, but all of which, taken together, shall constitute one and the same agreement.

G. Entire Understanding

This Agreement represents the complete integration of all understandings between the Parties related to the Work, and all prior representations and understandings related to the Work, oral or written, are merged into this Agreement. Prior or contemporaneous additions, deletions, or other changes to this Agreement shall not have any force or effect whatsoever, unless embodied herein.

H. Jurisdiction and Venue

All suits or actions related to this Agreement shall be filed and proceedings held in the State of Colorado and exclusive venue shall be in the City and County of Denver.

I. Modification

Except as otherwise provided in this Agreement, any modification to this Agreement shall only be effective if agreed to in a formal amendment to this Agreement, properly executed and approved in accordance with applicable Colorado State law and State Fiscal Rules. Modifications permitted under this Agreement, other than Agreement amendments, shall conform to the policies issued by the Colorado State Controller.

J. Statutes, Regulations, Fiscal Rules, and Other Authority.

Any reference in this Agreement to a statute, regulation, State Fiscal Rule, fiscal policy or other authority shall be interpreted to refer to such authority then current, as may have been changed or amended since the Effective Date of this Agreement.

K. Order of Precedence

In the event of a conflict or inconsistency between this Agreement and any Exhibits or attachment such conflict or inconsistency shall be resolved by reference to the documents in the following order of priority:

- i. Colorado Special Provisions in **§20** of the main body of this Agreement.
- ii. The provisions of the other sections of the main body of this Agreement.
- iii. Exhibit A, Statement of Work.
- iv. Exhibit B, Budget.
- v. Exhibit C, Sample Option Letter.
- vi. Exhibit D, Performance Evaluation

L. Severability

The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement, which shall remain in full force and effect, provided that the Parties can continue to perform their obligations under this Agreement in accordance with the intent of this Agreement.

M. Survival of Certain Agreement Terms

Any provision of this Agreement that imposes an obligation on a Party after termination or expiration of this Agreement shall survive the termination or expiration of this Agreement and shall be enforceable by the other Party.

N. Taxes

The State is exempt from federal excise taxes under I.R.C. Chapter 32 (26 U.S.C., Subtitle D, Ch. 32) (Federal Excise Tax Exemption Certificate of Registry No. 84-730123K) and from State and local government sales and use taxes under §§39-26-704(1), *et seq.*, C.R.S. (Colorado Sales Tax Exemption Identification Number 98-02565). The State shall not be liable for the payment of any excise, sales, or use taxes, regardless of whether any political subdivision of the state imposes such taxes on Grantee. Grantee shall be solely responsible for any exemptions from the collection of excise, sales or use taxes that Grantee may wish to have in place in connection with this Agreement.

O. Third Party Beneficiaries

Except for the Parties' respective successors and assigns described in §19.A., this Agreement does not and is not intended to confer any rights or remedies upon any person or entity other than the Parties. Enforcement of this Agreement and all rights and obligations hereunder are reserved solely to the Parties. Any services or benefits which third parties receive as a result of this Agreement are incidental to this Agreement, and do not create any rights for such third parties.

P. Waiver

A Party's failure or delay in exercising any right, power, or privilege under this Agreement, whether explicit or by lack of enforcement, shall not operate as a waiver, nor shall any single or partial exercise of any right, power, or privilege preclude any other or further exercise of such right, power, or privilege.

Q. CORA Disclosure

To the extent not prohibited by federal law, this Agreement and the performance measures and standards required under §24-103.5-101, C.R.S., if any, are subject to public release through the CORA.

R. Standard and Manner of Performance

Grantee shall perform its obligations under this Agreement in accordance with the highest standards of care, skill and diligence in Grantee's industry, trade, or profession.

S. Licenses, Permits, and Other Authorizations.

Grantee shall secure, prior to the Effective Date, and maintain at all times during the term of this Agreement, at its sole expense, all licenses, certifications, permits, and other authorizations required to perform its obligations under this Agreement, and shall ensure that all employees, agents and Subcontractors secure and maintain at all times during the term of their employment, agency or Subcontractor, all license, certifications, permits and other authorizations required to perform their obligations in relation to this Agreement.

T. Indemnification

i. General Indemnification

Grantee shall indemnify, save, and hold harmless the State, its employees, agents and assignees (the "Indemnified Parties"), against any and all costs, expenses, claims,

damages, liabilities, court awards and other amounts (including attorneys' fees and related costs) incurred by any of the Indemnified Parties in relation to any act or omission by Grantee, or its employees, agents, Subcontractors, or assignees in connection with this Agreement.

ii. Confidential Information Indemnification

Disclosure or use of State Confidential Information by Grantee in violation of §20 may be cause for legal action by third parties against Grantee, the State, or their respective agents. Grantee shall indemnify, save, and hold harmless the Indemnified Parties, against any and all claims, damages, liabilities, losses, costs, expenses (including attorneys' fees and costs) incurred by the State in relation to any act or omission by Grantee, or its employees, agents, assigns, or Subcontractors in violation of §20.

iii. Intellectual Property Indemnification

Grantee shall indemnify, save, and hold harmless the Indemnified Parties, against any and all costs, expenses, claims, damages, liabilities, and other amounts (including attorneys' fees and costs) incurred by the Indemnified Parties in relation to any claim that any Work infringes a patent, copyright, trademark, trade secret, or any other intellectual property right.

**20. COLORADO SPECIAL PROVISIONS (COLORADO FISCAL RULE 3-1)**

These Special Provisions apply to all contracts except where noted in italics.

**A. CONTROLLER'S APPROVAL. §24-30-202(1), C.R.S.**

This Agreement shall not be valid until it has been approved by the Colorado State Controller or designee.

**B. FUND AVAILABILITY. §24-30-202(5.5), C.R.S.**

Financial obligations of the State payable after the current State Fiscal Year are contingent upon funds for that purpose being appropriated, budgeted, and otherwise made available.

**C. GOVERNMENTAL IMMUNITY.**

No term or condition of this Agreement shall be construed or interpreted as a waiver, express or implied, of any of the immunities, rights, benefits, protections, or other provisions, of the Colorado Governmental Immunity Act, §24-10-101, *et seq.*, C.R.S., or the Federal Tort Claims Act, 28 U.S.C. Pt. VI, Ch. 171 and 28 U.S.C. 1346(b).

**D. INDEPENDENT CONTRACTOR**

Grantee shall perform its duties hereunder as an independent contractor and not as an employee. Neither Grantee nor any agent or employee of Grantee shall be deemed to be an agent or employee of the State. Grantee and its employees and agents are not entitled to unemployment insurance or workers compensation benefits through the State and the State shall not pay for or otherwise provide such coverage for Grantee or any of its agents or employees. Unemployment insurance benefits will be available to Grantee and its employees and agents only if such coverage is made available by Grantee or a third party. Grantee shall pay when due all applicable employment taxes and income taxes and local head taxes incurred pursuant to this Agreement. Grantee shall not have authorization, express or implied, to bind the State to any agreement, liability or understanding, except as expressly set forth

herein. Grantee shall (i) provide and keep in force workers' compensation and unemployment compensation insurance in the amounts required by law, (ii) provide proof thereof when requested by the State, and (iii) be solely responsible for its acts and those of its employees and agents.

**E. COMPLIANCE WITH LAW.**

Grantee shall strictly comply with all applicable federal and State laws, rules, and regulations in effect or hereafter established, including, without limitation, laws applicable to discrimination and unfair employment practices.

**F. CHOICE OF LAW.**

Colorado law, and rules and regulations issued pursuant thereto, shall be applied in the interpretation, execution, and enforcement of this Agreement. Any provision included or incorporated herein by reference which conflicts with said laws, rules, and regulations shall be null and void. Any provision incorporated herein by reference which purports to negate this or any other Special Provision in whole or in part shall not be valid or enforceable or available in any action at law, whether by way of complaint, defense, or otherwise. Any provision rendered null and void by the operation of this provision shall not invalidate the remainder of this Agreement, to the extent capable of execution.

**G. BINDING ARBITRATION PROHIBITED.**

The State of Colorado does not agree to binding arbitration by any extra-judicial body or person. Any provision to the contrary in this Agreement or incorporated herein by reference shall be null and void.

**H. SOFTWARE PIRACY PROHIBITION. Governor's Executive Order D 002 00.**

State or other public funds payable under this Agreement shall not be used for the acquisition, operation, or maintenance of computer software in violation of federal copyright laws or applicable licensing restrictions. Grantee hereby certifies and warrants that, during the term of this Agreement and any extensions, Grantee has and shall maintain in place appropriate systems and controls to prevent such improper use of public funds. If the State determines that Grantee is in violation of this provision, the State may exercise any remedy available at law or in equity or under this Agreement, including, without limitation, immediate termination of this Agreement and any remedy consistent with federal copyright laws or applicable licensing restrictions.

**I. EMPLOYEE FINANCIAL INTEREST/CONFLICT OF INTEREST. §§24-18-201 and 24-50-507, C.R.S.**

The signatories aver that to their knowledge, no employee of the State has any personal or beneficial interest whatsoever in the service or property described in this Agreement. Grantee has no interest and shall not acquire any interest, direct or indirect, that would conflict in any manner or degree with the performance of Grantee's services and Grantee shall not employ any person having such known interests.

**J. VENDOR OFFSET. §§24-30-202(1) and 24-30-202.4, C.R.S.**

*[Not applicable to intergovernmental agreements]* Subject to §24-30-202.4(3.5), C.R.S., the State Controller may withhold payment under the State's vendor offset intercept system for debts owed to State agencies for: (i) unpaid child support debts or child support arrearages; (ii) unpaid balances of tax, accrued interest, or other charges specified in §§39-21-101, *et*

*seq.*, C.R.S.; (iii) unpaid loans due to the Student Loan Division of the Department of Higher Education; (iv) amounts required to be paid to the Unemployment Compensation Fund; and (v) other unpaid debts owing to the State as a result of final agency determination or judicial action.

**K. PUBLIC CONTRACTS FOR SERVICES. §§8-17.5-101, *et seq.*, C.R.S.**

*[Not applicable to agreements relating to the offer, issuance, or sale of securities, investment advisory services or fund management services, sponsored projects, intergovernmental agreements, or information technology services or products and services]* Grantee certifies, warrants, and agrees that it does not knowingly employ or contract with an illegal alien who will perform work under this Agreement and will confirm the employment eligibility of all employees who are newly hired for employment in the United States to perform work under this Agreement, through participation in the E-Verify Program established under Pub. L. 104-208 or the State verification program established pursuant to §8-17.5-102(5)(c), C.R.S., Grantee shall not knowingly employ or contract with an illegal alien to perform work under this Agreement or enter into a contract with a Subcontractor that fails to certify to Grantee that the Subcontractor shall not knowingly employ or contract with an illegal alien to perform work under this Agreement. Grantee (i) shall not use E-Verify Program or State program procedures to undertake pre-employment screening of job applicants while this Agreement is being performed, (ii) shall notify the Subcontractor and the contracting State agency within 3 days if Grantee has actual knowledge that a Subcontractor is employing or contracting with an illegal alien for work under this Agreement, (iii) shall terminate the subcontract if a Subcontractor does not stop employing or contracting with the illegal alien within 3 days of receiving the notice, and (iv) shall comply with reasonable requests made in the course of an investigation, undertaken pursuant to §8-17.5-102(5), C.R.S., by the Colorado Department of Labor and Employment. If Grantee participates in the State program, Grantee shall deliver to the contracting State agency, Institution of Higher Education or political subdivision, a written, notarized affirmation, affirming that Grantee has examined the legal work status of such employee, and shall comply with all of the other requirements of the State program. If Grantee fails to comply with any requirement of this provision or §§8-17.5-101 *et seq.*, C.R.S., the contracting State agency, institution of higher education or political subdivision may terminate this Agreement for breach and, if so terminated, Grantee shall be liable for damages.

**L. PUBLIC CONTRACTS WITH NATURAL PERSONS. §§24-76.5-101, *et seq.*, C.R.S.**

Grantee, if a natural person 18 years of age or older, hereby swears and affirms under penalty of perjury that he or she (i) is a citizen or otherwise lawfully present in the United States pursuant to federal law, (ii) shall comply with the provisions of §§24-76.5-101 *et seq.*, C.R.S., and (iii) has produced one form of identification required by §24-76.5-103, C.R.S. prior to the Effective Date of this Agreement.

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## EXHIBIT C, SAMPLE OPTION LETTER

<b>State Agency</b> Colorado Water Conservation Board (CWCB)	<b>Option Letter Number</b>
<b>Grantee</b> New Cache La Poudre Irrigation Company	<b>Original Agreement Number</b> CMS 106952 CTGG1 2018-1437
<b>Current Agreement Maximum Amount</b> (Initial Term)	<b>Option Agreement Number</b>
	<b>Agreement Performance Beginning Date</b>
	<b>Current Agreement Expiration Date</b>

1. **OPTIONS:**
  - A. Option to extend for an Extension Term
2. **REQUIRED PROVISIONS:**
  - A. **For use with Option 1(A):** In accordance with Section 2.C., of the Original Agreement referenced above, the State hereby exercises its option for an additional term, beginning \_\_\_\_\_ and ending on the current Agreement expiration date shown above, at the rates stated in the Original Agreement, as amended.
3. **OPTION EFFECTIVE DATE:**
  - A. The effective date of this Option Letter is upon approval of the State Controller or \_\_\_\_\_, whichever is later.

<p style="text-align: center;"> <b>STATE OF COLORADO</b>          John W. Hickenlooper, Governor  <b>GRANTEE</b>  <b>New Cache La Poudre Irrigation Company</b> </p> <p>         BY: _____  <div style="text-align: center;">Signature</div> </p> <p>NAME: _____</p> <p>TITLE: _____</p> <p>DATE: _____</p>	<p>         In accordance with §24-30-202, C.R.S., this Option is not valid until signed and dated below by the State Controller or an authorized delegate.       </p> <p style="text-align: center;"> <b>STATE CONTROLLER</b>  <b>Robert Jaros, CPA, MBA, JD</b> </p> <p>         BY: _____  <div style="text-align: center;">Signature</div> </p> <p>NAME: _____</p> <p>Title: _____</p> <p>Option Effective Date: _____</p>
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## **EXHIBIT A**

### **Statement of Work**

**WATER ACTIVITY NAME - New Cache la Poudre Water Marketing Strategy**

**GRANT RECIPIENT – New Cache la Poudre Irrigating Company**

**FUNDING SOURCE - Alternative Transfer Methods (ATM) Grant**

**MATCHING SOURCE – Bureau of Reclamation Water Marketing Strategy Grant, Ducks Unlimited**

### **INTRODUCTION AND BACKGROUND**

This project intends to build and implement a water marketing strategy through the New Cache la Poudre Irrigating Company (New Cache) ditch system which will provide wet-water leases through flexible market frameworks. The New Cache is an authorized water provider in northern Colorado's Front Range responsible for delivering water for irrigation to more than 32,000 acres of agriculture for 330 shareholders. The primary crop is corn. New Cache wishes to develop a water marketing strategy as a new business plan that may diversify income streams for its shareholders, who remain primarily agricultural producers. It is our goal to use the New Cache ditch system, reservoirs, water rights and existing legal mechanisms to provide temporary water to non-agricultural needs through a strategy that sustains agriculture while sharing water with municipalities, supports rural economic development, and helps wildlife habitat. The project specifically will support outreach and partnership building with municipal and industrial stakeholders to educate and encourage participation in a water market strategy and use of available water market studies from Colorado and the western United States to structure a water market strategy. Our goal is to have a structure that includes long-term operating, management, and monitoring rules and bylaws and contracts that will be used to execute trades.

### **ELEMENTS**

1. Increase Outreach and Partnership Building to Municipalities and Industry
2. Scoping and Planning – Financial, Social, Hydrological, and Environmental Analysis
3. Develop Water Marketing Strategy – Technical, Institutional, and Legal Framework

### **TASKS**

Provide a detailed description of each task using the following format

#### **TASK 1 – Work Plan**

##### **Description of Task**

New Cache will work with Ducks Unlimited to develop a work plan that specifies how the three project elements will be performed, along with a detailed work schedule, responsibilities of the recipient and other stakeholders.



Method/Procedure

Ducks Unlimited will convene the team members to develop a detailed work plan with a kick-off meeting in March, 2018. The goal will be to develop a detailed work schedule, outline roles and responsibilities, and review the timeframe.

Deliverable

A draft work plan will be submitted to CWCB.

**TASK 2 – Communication and Outreach Plan**

Description of Task

As part of the Project work plan, the recipient will develop a communication and outreach plan that explains how shareholders and other stakeholders and the public as appropriate, will be involved in the planning process, including input on the drafting of the water marketing strategy and providing feedback to the recipient and any Project partners.

Method/Procedure

As part of the work plan above, a detailed communication and outreach plan will be drafted to direct our efforts in informing New Cache shareholders, presentations to municipal and industrial lessees, and the public as well as methods for submitting comments to the plan.

Deliverable

A written communication plan submitted as part of the Work Plan to CWCB.

**TASK 3 – Outreach and Partnership Building**

Description of Task

We will use the body of information included in the cited documents to educate and remind stakeholders of the looming threats to irrigated agriculture caused by growth and development and use the information, including responses to surveys, and other relevant information to develop grassroots support for engagement in water marketing strategies.

Methods

**Subtask 1: Presentation Material and Media**

As described in the background data, several studies have convened stakeholders to survey their understanding of water markets, to educate the public about potential, and gauge interest in further developing these programs. We believe the tremendous work has established a system whereby the project team can access stakeholders and better educate and increase enthusiasm for flexible water markets. Our team will develop presentations for several established venues such as conferences and meetings as well as conduct several one-on-one meetings with non-agricultural water lessees to encourage participation. We will publish articles regarding the project in local newspapers and publish an article in Ducks Unlimited's national magazine and other media outlets.

### **Subtask 2: Municipal Outreach and Relationship Building**

As identified in the West Water study recommendations, water markets require increased interest and participation from the demand side (non-agricultural lessees). A significant portion of the budget will focus on regularly meeting with identified municipalities and industries to communicate the advantages of flexible water marketing strategies and improve demand for water market solutions. Target participants currently include the Town of Windsor, and their many regionally important partner municipal and water conservancy districts of the Northern Integrated Supply Project. Through one-on-one meetings and presentations to the NISP participants we will seek to build trusting relationships that lead to successful partnerships and programs. As such, New Cache will work with Ducks Unlimited to organize and facilitate quarterly meetings. Meetings will include a mix of presentations to senior management and field staff managing municipal water portfolios and providing tours of the New Cache system.

### **Subtask 3: South Platte Basin Roundtable**

Fortunately, stakeholders from around Colorado's Northern Front Range have been involved with several forums where water marketing strategies have been discussed and funded. One of the most effective water stakeholder forums is the South Platte Basin Roundtable. The South Platte Basin Roundtable is populated by 56 members from around the region that are directly impacted by this marketing strategy. In fact, three team members are committee members on the roundtable. By far, the South Platte Roundtable is the most efficient way to access the water policy and development stakeholders across the basin. Our team will organize and facilitate regular semi-annual presentations to the roundtable and consider incorporating volunteers to contribute to technical documents on a bi-monthly basis. The roundtable regularly convenes subcommittees to assist with water shortage related strategic planning.

### **Subtask 4: Colorado Ag Water Alliance**

We will also present to CAWA at their annual Ag Water Summit and encourage feedback and participation through the South Platte Basin Roundtable.

### **Subtask 5: Colorado Water Congress**

Finally, we will pursue opportunities to present to the Colorado Water Congress at their annual summer conference and annual convention. The Colorado Water Congress is the leading voice for initiating and advancing programs for the conservation, development, administration, and protection of water resources in Colorado. Many members are attorneys and engineers that are relied upon to provide dependable advice to potential water marketing participants. Project team members are all members of the Water Congress.

### **Deliverable**

Ducks Unlimited will provide updates and findings from communication and outreach efforts as part of the semi-annual and final reports.

## **Task 4 – Scoping and Planning**

### **Description of Task**

This task includes studies and analysis to support water marketing strategy development.

### **Method**

#### **Subtask 1: Financial or Economic Analysis**

The WestWater report presents a thorough examination of the Town of Windsor's water needs strategies. However, the report also identifies a pool of municipalities with the potential to be

candidates for water marketing strategies due to their water supply positions and their possible use of temporary water supplies. Through Element 1, Outreach and Partnership Building, the project team will identify a subset of additional market participants and further analyze the water supply and demand positions of these select municipalities for water marketing potential. The project team will also evaluate non-municipal opportunities, such as water for the oil and gas development within the New Cache service area, as well as environmental flow markets.

Team member, WestWater Research, brings significant experience developing water market strategies and will be an asset in developing the best framework for operating a New Cache water marketing project. The WestWater report provides significant summaries of water transfer and marketing efforts from within Colorado and across the western United States. As such, the project should enjoy some cost savings by utilizing an experienced team member and building on past work efforts. Additionally, several water marketing support tools have been developed in Colorado to help facilitate and track transactions including software, databases, registries, dashboards, and others. WestWater will investigate these tools to help identify any resources that may increase efficiency and transparency of the market. WestWater will provide a section of the final technical report summarizing different marketing approaches.

#### **Subtask 2: Analyzing Water Rights Issues or Legal Requirements**

Team member Dan Brown has been New Cache's water attorney for nearly 20 years and is very familiar with New Cache water right holdings and is uniquely capable of analyzing water rights mechanisms for transferring water and the legal constraints on existing water rights. Mr. Brown will assist the team in evaluating time and place of use requirements, title conflicts, and other constraints.

#### **Subtask 3: Quantifying Water Rights**

Most ditch and irrigation companies are reluctant to complete ditch-wide consumptive use analysis due to the high costs, as well as concerns that such an analysis may expose water rights to unnecessary scrutiny and risks. In this regard, New Cache is an unusual and fortunate exception because New Cache completed a ditch-wide consumptive use analysis in 2010. The ditch-wide analysis is a detailed, farm-by-farm analysis that allows New Cache to readily identify water rights available for the marketing project. The identified farms and appurtenant water rights will be analyzed for legal requirements and constraints and specific plans will be developed to avoid impacts to downstream water users. Obviously, having the consumptive use analysis completed is a huge time and cost savings. Any additional work required will be conducted by New Cache staff and consultants.

#### **Subtask 4: PESTELI Analysis**

An important component of alleviating concerns over new product or program development and policies are to conduct an analysis of the product or program's impact on political factors, economic influences, social trends, technological innovations, environmental factors, legislative requirements, and industrial factors (PESTELI). This analysis can be conducted under a simple framework to facilitate an understanding of the wider business environment that encourages the development of external and strategic thinking. The analysis can help New Cache anticipate future business threats and act to avoid or minimize their impact as well as help identify business opportunities. In this case, New Cache will analyze the potential impact of water marketing strategies. Ducks Unlimited can lead discussions with stakeholder groups, likely the South Platte Basin Roundtable, to complete the PESTELI analysis.

#### **Subtask 5: Hydrologic and Engineering Studies**

As water rights for the planned lease market are identified, New Cache water engineers, White Sands Engineering, will investigate the use of existing infrastructure and new infrastructure requirements and the hydrologic impacts of water marketing. Additionally, New Cache has more than 43 recharge sites decreed for augmentation. Ducks Unlimited, an expert in designing and developing recharge sites, will investigate sites to identify which sites may be priority for development in implementation phases. There will be no field activities conducted that would trigger environmental and cultural resources compliance.

#### **Deliverable**

Ducks Unlimited will provide updates of findings through semi-annual and final report.

### **Task 5 – Development of a Water Marketing Strategy**

#### **Description**

Based on the results of Elements 1 and 2, the team will develop a written strategy document that describes the approach to establish a new water market.

#### **Methods**

##### **Subtask 1: Implementation Plan**

A draft implementation plan will be developed that describes water market operations, address long-term management and financial sustainability, the administrative structure, and institutional components, participants, water rights, and infrastructure needed, and transaction accounting.

##### **Subtask 2: Rules and by-laws**

The entity responsible for managing the market will need to develop by-laws and rules governing water marketing activities.

##### **Subtask 3: Contracts and Agreements**

Specific contracts and agreements supporting water marketing development and transfers will be developed. The FLEX Market Model Study developed several templates to provide a foundation.

##### **Subtask 4: Monitoring Plan**

New Cache will develop a transaction accounting system to monitor water marketing activities.

##### **Subtask 5: Water Marketing Support Tools**

Based on work conducted in Task 2, New Cache will determine which if any existing tools provide more reliability than a custom designed tracking system.

#### **Deliverable**

Ducks Unlimited will provide updates through semi-annual reports and final report.

### **Task 6 - REPORTING AND FINAL DELIVERABLE**

#### **Subtask 1: Progress Reports**

The applicant shall provide the CWCB a progress report every 6 months, beginning from the date of the executed contract. The progress report shall describe the completion or partial completion of the tasks

identified in the statement of work including a description of any major issues that have occurred and any corrective action taken to address these issues.

**Subtask 2: Final Report**

At completion of the project, the applicant shall provide the CWCB a final report that summarizes the project and documents how the project was completed. This report may contain photographs, summaries of meetings and engineering reports/designs. Ducks Unlimited will develop a final technical report as required by the FOA that summarizes all work and provides findings and conclusions of the project results and benefits. The report will include descriptions of all planning and outreach activities, lessons learned, and any other findings and conclusions. We will also include any outstanding issues to be resolved before the market can be implemented and steps to resolve.

EXHIBIT B  
New Cache Water Marketing Strategy

Grant Budget and Match Detail

	Total	Match	Grant
Task 1 - Work Plan Development and Approval	\$20,685.50	\$9,784.24	\$10,901.26
Task 2 - Communication and Outreach Plan	\$11,698.75	\$5,533.51	\$6,165.24
SUBTOTAL	\$32,384.25	\$15,317.75	\$17,066.50
Task 3 - Outreach and Partnership Building			
Subtask 1 - Presentation Materials and Media	\$25,036.25	\$11,842.15	\$13,194.10
Subtask 2 -Municipal Meetings	\$59,463.20	\$28,126.09	\$31,337.11
Subtask 3 - South Platte Basin Roundtable Meeting	\$10,213.40	\$4,830.94	\$5,382.46
Subtask 4 - CAWA Presentations	\$10,403.20	\$4,920.71	\$5,482.49
Subtask 5 - Water Congress Presentations	\$11,382.80	\$5,384.06	\$5,998.74
SUBTOTAL	\$116,498.85	\$55,103.95	\$61,394.90
Task 4 - Scoping and Planning			
Subtask 1 - Financial/Economic Analysis	\$35,184.75	\$16,677.57	\$18,507.18
Subtask 2- Legal Water Rights Issues	\$13,926.75	\$6,601.28	\$7,325.47
Subtask 3- Quantifying Water Rights	\$20,342.75	\$8,764.42	\$11,578.33
Subtask 4- PESTELI Analysis	\$11,911.40	\$5,693.65	\$6,217.75
Subtask 5- Hydologic and Engineering Studies	\$29,186.75	\$14,009.64	\$15,177.11
SUBTOTAL	\$110,552.40	\$51,746.56	\$58,805.84
Task 5 - Water Market Strategy Development			
Subtask 1- Implementation Plan	\$23,733.50	\$11,154.74	\$12,578.76
Subtask 2- Task 2 - Rules and By-laws	\$13,853.50	\$6,511.44	\$7,342.06
Subtask 3- Contracts and Agreements	\$29,203.50	\$14,725.62	\$14,477.88
Subtask 4- Monitoring Plan	\$19,353.50	\$9,096.15	\$10,257.35
Subtask 5- Water Marketing Support Tools	\$12,053.50	\$5,665.15	\$6,388.35
SUBTOTAL	\$98,197.50	\$47,153.10	\$51,044.40
Task 6 - Semi-annual and Final Reports			
Subtask 1: Progress Reports	\$32,370.88	\$15,214.31	\$17,156.57
Subtask 2: Final Report	\$17,903.37	\$8,414.58	\$9,488.79
SUBTOTAL	\$50,274.25	\$23,628.89	\$26,645.36
Ducks unlimited Indirect Cost	\$2,063.48	\$2,063.48	
Total (not to exceed \$214,957 for ATM Grant)	\$409,970.73	\$195,013.73	\$214,957.00
Total with out Ducks Indirect Cost	\$407,907.25	\$197,077.21	\$214,957.00
Match Percentage			

	Personnel	Direct Expenses	
Total CWCB Grant	\$208,000.00	\$6,957.00	\$214,957.00
Total From Personnel & Direct Expenses spreadsheets	\$393,993.00	\$15,977.73	\$409,970.73

EXHIBIT B  
New Cache Water Marketing ATM

Budget Proposal - Personnel		Personnel Costs								SVS Check
		New Cache		Ducks Unlimited		WestWater			White Sands	Total
	Unit	Manager	Attorney	Director	Hydologist	Engineer	Associate	Analyst	Engineer	
Hourly Rate	\$/hr.	\$ 120	\$ 250	\$ 200	\$ 179	\$ 200	\$ 220	\$ 100	\$ 200	
Task 1 - Work Plan Development and Approval	Hours	20	4	63	8	8	0	0	8	\$20,632.00
Task 2 - Communication and Outreach Plan	Hours	12	4	23	8	12	0	0	4	\$11,672.00
SUBTOTAL	\$	\$3,840.00	\$2,000.00	\$17,200.00	\$2,864.00	\$4,000.00	\$0.00	\$0.00	\$2,400.00	\$32,304.00
Task 3 - Outreach and Partnership Building										
Subtask 1 - Presentation Materials and Media	Hours	8	8	40	24	32	0	0	4	\$22,456.00
Subtask 2 -Municipal Meetings	Hours	64	30	128		60	0	0	24	\$57,580.00
Subtask 3 - South Platte Basin Roundtable Meeting	Hours	10	0	15	15	8	0	0	8	\$10,085.00
Subtask 4 - CAWA Presentations	Hours	0	8	16	8	8	0	0	0	\$8,232.00
Subtask 5 - Water Congress Presentations	Hours	8	5	8	4	8	0	0	0	\$6,126.00
SUBTOTAL	\$	\$10,800.00	\$12,750.00	\$41,400.00	\$9,129.00	\$23,200.00	\$0.00	\$0.00	\$7,200.00	\$104,479.00
Task 4 - Scoping and Planning										
Subtask 1 - Financial/Economic Analysis	Hours	16	8	4	2	40	24	120	24	\$35,158.00
Subtask 2- Legal Water Rights Issues	Hours	20	30	4	0	0	0	0	16	\$13,900.00
Subtask 3- Quantifying Water Rights	Hours	60	0	4	4	8	0	0	50	\$20,316.00
Subtask 4- PESTELI Analysis	Hours	16	0	24	8	4	0	0	8	\$10,552.00
Subtask 5- Hydologic and Engineering Studies	Hours	60	0	8	40	4	0	0	62	\$29,160.00
SUBTOTAL	\$	\$20,640.00	\$9,500.00	\$8,800.00	\$9,666.00	\$11,200.00	\$5,280.00	\$12,000.00	\$32,000.00	\$109,086.00
Task 5 - Water Market Strategy Development (Funding Group II)										
Subtask 1- Implementation Plan	Hours	40	40	8	0	16	4	0	16	\$23,680.00
Subtask 2- Task 2 - Rules and By-laws	Hours	40	20	4	0	4	0	0	12	\$13,800.00
Subtask 3- Contracts and Agreements	Hours	40	75	8	0	4	0	0	16	\$29,150.00
Subtask 4- Monitoring Plan	Hours	40	10	4	0	24	0	0	32	\$19,300.00
Subtask 5- Water Marketing Support Tools	Hours	40	0	4	0	24	0	0	8	\$12,000.00
SUBTOTAL	\$	\$24,000.00	\$36,250.00	\$5,600.00	\$0.00	\$14,400.00	\$880.00	\$0.00	\$16,800.00	\$97,930.00
Task 6 - Semi-annual and Final Reports										
Subtask 1: Progress Reports	Hours	24	16	48	16	24	8	16	24	\$32,304.00
Subtask 2: Final Report	Hours	16	5	4	0	24	16	40	8	\$17,890.00
SUBTOTAL	\$	\$4,800.00	\$5,250.00	\$10,400.00	\$2,864.00	\$9,600.00	\$5,280.00	\$5,600.00	\$6,400.00	\$50,194.00
CATEGORICAL DIRECT PERSONNEL COST	\$	\$64,080.00	\$65,750.00	\$83,400.00	\$24,523.00	\$62,400.00	\$11,440.00	\$17,600.00	\$64,800.00	\$393,993.00
Total Personnel Cost		\$393,993.00								
CWCB Grant		\$208,000.00								\$208,000.00
Applicant Match		\$185,993.00								\$185,993.00

\$393,993.00

EXHIBIT B  
New Cache Water Marketing ATM

Budget Proposal - Direct Expenses	Expense	Travel	Equipment	Supplies/ Materials	Contractor	Meeting Expenses	Conference Fees	SVS Check
	Unit	\$/mile	L.S.	L.S.	L.S.	L.S.	L.S.	
	Charge	0.535						
Task 1- Work Plan Development and Approval		\$53.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$53.50
Task 2 - Communication and Outreach Plan		\$26.75	\$ -	\$ -	\$ -	\$ -	\$ -	\$26.75
SUBTOTAL		\$80.25	\$ -	\$ -	\$ -	\$ -	\$ -	\$80.25
Task 3 - Outreach and Partnership Building								
Subtask 1 - Presentation Materials and Media		\$80.25	\$ -	\$2,000.00	\$ -	\$500.00	\$ -	\$2,580.25
Subtask 2 -Municipal Meetings		\$1,883.20	\$ -	\$0.00	\$ -	\$0.00	\$ -	\$1,883.20
Subtask 3 - South Platte Basin Roundtable Meeting		\$128.40	\$ -	\$0.00	\$ -	\$0.00	\$ -	\$128.40
Subtask 4 - CAWA Presentations		\$171.20	\$ -	\$0.00	\$ -	\$0.00	\$ 2,000	\$2,171.20
Subtask 5 - Water Congress Presentations		\$256.80	\$ -	\$0.00	\$ -	\$0.00	\$ 5,000	\$5,256.80
SUBTOTAL		\$2,519.85	\$ -	\$2,000.00	\$ -	\$500.00	\$ 7,000	\$12,019.85
Task 4 - Scoping and Planning								
Subtask 1 - Financial/Economic Analysis		\$26.75	\$ -	\$ -	\$ -	\$ -	\$ -	\$26.75
Subtask 2- Legal Water Rights Issues		\$26.75	\$ -	\$ -	\$ -	\$ -	\$ -	\$26.75
Subtask 3- Quantifying Water Rights		\$26.75	\$ -	\$ -	\$ -	\$ -	\$ -	\$26.75
Subtask 4- PESTELI Analysis		\$128.40	\$ -	\$200.00	\$531.00	\$500.00	\$ -	\$1,359.40
Subtask 5- Hydologic and Engineering Studies		\$26.75	\$ -	\$0.00	\$0.00	\$0.00	\$ -	\$26.75
SUBTOTAL		\$235.40	\$ -	\$200.00	\$531.00	\$500.00	\$ -	\$1,466.40
Task 5 - Water Market Strategy Development								
Subtask 1- Implementation Plan		\$53.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$53.50
Subtask 2- Task 2 - Rules and By-laws		\$53.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$53.50
Subtask 3- Contracts and Agreements		\$53.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$53.50
Subtask 4- Monitoring Plan		\$53.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$53.50
Subtask 5- Water Marketing Support Tools		\$53.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$53.50
SUBTOTAL		\$267.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$267.50
Task 6 - Semi-annual and Final Reports								
Subtask 1: Progress Reports		\$66.88						\$66.88
Subtask 2: Final Report		\$13.37						\$13.37
SUBTOTAL		\$80.25	\$ -	\$ -	\$ -	\$ -	\$ -	\$80.25
<b>PROJECT TOTAL DIRECT COST</b>		<b>\$3,183.25</b>	<b>\$ -</b>	<b>\$2,200.00</b>	<b>\$531.00</b>	<b>\$1,000.00</b>	<b>\$ 7,000</b>	
Indirect Rate Charges								
Ducks Unlimited Indirect Cost (provided as match)	14.83%	\$472.08	\$ -	\$326.26	\$78.75	\$148.30	\$1,038.10	\$2,063.48
<b>Total Direct Expenses Cost by Category</b>		<b>\$3,655.32</b>	<b>\$ -</b>	<b>\$2,526.26</b>	<b>\$609.75</b>	<b>\$1,148.30</b>	<b>\$8,038.10</b>	<b>\$15,977.73</b>



EXHIBIT B  
New Cache Water Marketing ATM

Schedule

Task	Subtask	Date	
		Start	End
Task 1 - Work Plan Development and Approval		3/1/2018	4/30/2019
Task 2 - Communciation and Outreach Plan		3/1/2018	4/30/2019
Task 3 - Outreach and Partnership Building	1 - Presentation Materials and Media	3/1/2018	4/30/2020
	2 -Municipal Meetings	3/1/2018	4/30/2022
	3 - South Platte Basin Roundtable Meeting	3/1/2018	4/30/2023
	4 - CAWA Presentations	3/1/2018	4/30/2023
	5 - Water Congress Presentations	3/1/2018	4/30/2023
Task 4 - Scoping and Planning	1 - Financial/Economic Analysis	3/1/2018	4/30/2022
	2- Legal Water Rights Issues	3/1/2018	4/30/2022
	3- Quantifying Water Rights	3/1/2018	4/30/2022
	4- PESTELI Analysis	3/1/2018	4/30/2022
	5- Hydologic and Engineering Studies	3/1/2018	4/30/2022
Task 5 - Water Market Strategy Development	1- Implementation Plan	5/1/2020	4/30/2023
	2- Task 2 - Rules and By-laws	5/1/2020	4/30/2023
	3- Contracts and Agreements	5/1/2020	4/30/2023
	4- Monitoring Plan	5/1/2020	4/30/2023
	5- Water Marketing Support Tools	5/1/2020	4/30/2023
Task 6 - Semi-annual and Final Reports	1: Progress Reports	5/1/2022	4/30/2023
	2: Final Report	5/1/2022	4/30/2023

\*Projects begin date estimated at 90 days from 2/1/18 or upon signature approval.

## EXHIBIT C, SAMPLE OPTION LETTER

<b>State Agency</b> Colorado Water Conservation Board (CWCB)	<b>Option Letter Number</b>
<b>Grantee</b> New Cache La Poudre Irrigation Company	<b>Original Agreement Number</b> CMS 106952 CTGGI 2018-1437
<b>Current Agreement Maximum Amount</b> (Initial Term)	<b>Option Agreement Number</b>
	<b>Agreement Performance Beginning Date</b>
	<b>Current Agreement Expiration Date</b>

1. **OPTIONS:**
  - A. Option to extend for an Extension Term
2. **REQUIRED PROVISIONS:**
  - A. **For use with Option 1(A):** In accordance with Section 2.C., of the Original Agreement referenced above, the State hereby exercises its option for an additional term, beginning \_\_\_\_\_ and ending on the current Agreement expiration date shown above, at the rates stated in the Original Agreement, as amended.
3. **OPTION EFFECTIVE DATE:**
  - A. The effective date of this Option Letter is upon approval of the State Controller or \_\_\_\_\_, whichever is later.

<p style="text-align: center;"><b>STATE OF COLORADO</b>          John W. Hickenlooper, Governor  <b>GRANTEE</b>          New Cache La Poudre Irrigation Company</p> <p>By: _____                              Signature</p> <p>NAME: _____</p> <p>TITLE: _____</p> <p>DATE: _____</p>	<p style="text-align: center;">In accordance with §24-30-202, C.R.S., this Option is not valid until signed and dated below by the State Controller or an authorized delegate.  <b>STATE CONTROLLER</b>          Robert Jaros, CPA, MBA, JD</p> <p>By: _____                              Signature</p> <p>Name: _____</p> <p>Title: _____</p> <p>Option Effective Date: _____</p>
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**Exhibit D**  
**New Cache La Poudre Irrigation Company**  
**Alternative Agricultural Transfer Account Grant**  
**Performance Monitoring Provisions**

**Statutory Requirements**

For each personal services contract with a value over \$100,000, the individual selected by the state agency or institution of higher education (IHE), pursuant to CRS§ 24-103.5-101(3), shall monitor the contractor's work under the contract and shall certify as to whether the contractor is complying with the terms of the contract pursuant to CRS§ 24-103.5-101(5).

- (a) Performance measures and standards developed specifically for the contract by the governmental body administering the contract. The performance measures and standards shall be negotiated by the governmental body and the vendor prior to execution of the contract and shall be incorporated into the contract. The measures and standards shall be used by the governmental body to evaluate the performance of the governmental body and the vendor under the contract.
- (b) An accountability section that requires the vendor to report regularly on achievement of the performance measures and standards specified in the contract and that allows the governmental body to withhold payment until successful completion of all or part of the contract and the achievement of established performance standards. The accountability section shall include a requirement that payment by the governmental body to the vendor shall be made without delay upon successful completion of all or any part of the contract in accordance with the payment schedule specified in the contract or as otherwise agreed upon by the parties.
- (c) Monitoring requirements that specify how the governmental body and the vendor will evaluate each others' performance, including progress reports, site visits, inspections, and reviews of performance data. The governmental body shall use one or more monitoring processes to ensure that the results, objectives, and obligations of the contract are met.
- (d) Methods and mechanisms to resolve any situation in which the governmental body's monitoring assessment determines noncompliance, including termination of the contract.

**Performance Monitoring Standards**

Performance monitoring for this contract shall include the following:

- (a) Performance measures and standards: Grantee shall maintain receipts for all projects expenses and documentation of the minimum in-kind contributions per the budget in Exhibit A, Task 1-6. Per the Criteria and Guidelines, retainage of 10% of the grant funds shall be withheld until receipt of the final report and all other deliverables  
General Reporting: The applicant shall provide the CWCB a progress report every 6 months, beginning from the date of the executed contract until the construction begins. The progress report shall describe the completion or partial completion of the statement of work leading up to the advertisement for bid and including a description of any major issues that have occurred and any corrective action taken to address these issues.  
Final Deliverable: At completion of the project, the applicant shall provide the CWCB a final report that summarizes the project and documents the project. This report may contain photographs, summaries of meetings and reports/studies. Grantee shall maintain receipts for all project expenses and documentation of the minimum in-kind contributions per the budget in Exhibit A. Per the Criteria and Guidelines, 10% of the entire water activity budget will be released upon receipt of the final report and all other deliverables.
- (b) Accountability: Per the Criteria and Guidelines full documentation of project progress must be submitted with each invoice for reimbursement. Grantee must certify that all grant conditions have been complied with on each invoice. In addition, per the Criteria and Guidelines progress reports must be submitted at least once every 6 months. A final project report must be submitted and approved before final project payment and release of remaining funds is made.

(c) **Monitoring Requirements:** Grantee is responsible for ongoing monitoring of project progress per Exhibit A and Paragraphs 9 & 19 of the contract. Progress shall be detailed in the required invoice documentation and progress reports as detailed above. Additional inspections or field consultations will be arranged as may be necessary.

(d) **Noncompliance Resolution:** Per paragraphs 9, 14, 15, and 19 of the contract: payment will be withheld until grantee is current on all grant conditions. Flagrant disregard for grant conditions will result in a stop work order and cancellation of the purchase order or contract.