#### STATE OF COLORADO

### **Colorado Water Conservation Board Department of Natural Resources**

1580 Logan Street, Suite 600 Denver, Colorado 80203 Phone: (303) 866-3441 Fax: (303) 894-2578 www.cwcb.state.co.us



January 23, 2014

Snowmass Water & Sanitation District Attn: Kit Hamby, District Manager P.O. Box 5700 Snowmass Village, CO 81615 John W. Hickenlooper Governor

Mike King DNR Executive Director

James Eklund CWCB Director

#### **RE:** Notice to Proceed - WSRA Grant – Customer Meter Replacement Program

Dear Kit,

This letter is to inform you that the contract to assist in the Customer Meter Replacement Program in the Colorado River Basin was signed on January 16, 2014. The original purchase order will be mailed to you.

With the executed purchase order, you are now able to proceed with the project and invoice the State of Colorado for costs incurred through December 31, 2014. Upon receipt of your invoice(s), the State of Colorado will provide payment no later than 45 days. I wish you much success in your project.

If you have any questions or concerns regarding the project, please contact me.

Sincerely,

//s//

Craig Godbout, Program Manager Colorado Water Conservation Board Water Supply Planning Section 1580 Logan Street, Suite 200 Denver CO 80203 (303) 866-3441, ext 3210 (office) (303) 547-8061 (cell) craig.godbout@state.co.us WATER CONSERVATION BOARD 1313 SHERMAN STREET, ROOM 721 DENVER, CO 80203

**Buyer: Phone Number:**  ALLAN SMITH 303-866-3292

**Agency Contact: Phone Number:** 

**Vendor Contact:** 

DORI VIGIL 303 866 3441

01-16-14 DATE:

**IMPORTANT** 

The PO# and Line # must appear on all invoices. packing slips, cartons and correspondence

ACC: 01-15-14

#### **PURCHASE** STATE OF COLORADO

P.O. # OE PDA 14IBC000028 Page# 01

State Award #

BID#

Invoice in Triplicate To:

DIVISION OF WATER CONSERVATION 1313 SHERMAN STREET, ROOM 721

DENVER, CO 80203

SNOWMASS WATER & SANITATION DIST

Ε N 0

R

FFIN

PO BOX 5700

Purchase Requisition #:

SNOWMASS VILLAGE

840582233

CO 81615

Phone: 970-923-2056

INSTRUCTIONS TO VENDOR:

1. If for any reason, delivery of this order is delayed beyond the delivery/installation date shown, please notify the agency contact named at the top left. (Right of cancellation is reserved in instances in which timely delivery is not made.)

2. All chemicals, equipment and materials must conform to the standards required by OSHA.

3. NOTE: Additional terms and conditions on reverse side.

Payment will be made by this agency

Ship To:

DIVISION OF WATER CONSERVATION 1313 SHERMAN STREET, ROOM 721

DENVER, CO 80203

Delivery/Installation Date: 12-31-14

F.O.B. DESTINATION

STATE PAYS NO FREIGHT

SPECIAL INSTRUCTIONS:

LINE COMMODITY/ITEM UNIT OF MEASUREMENT QUANTITY **UNIT COST** ITEM CODE **TOTAL ITEM COST** 

001 91843000000

CMS#64788 CUSTOMER METER REPLACEMENT PROGRAM WRSA GRANT

\$100,000.00

**Authorized Signature** 

OR THE STATE OF COLORADO

\$100,000.00

## Exhibit A1 Statement of Work

#### I. Project Background

Snowmass Water and Sanitation District (SWSD) provides potable water to customers in the Town of Snowmass Village and Brush Creek Metro District. Its raw water sources include Snowmass Creek and its tributaries and the West Fork of Brush Creek and its tributaries. The SWSD is committed to working collaboratively with the local watershed protection group, the Snowmass and Capital Creek Caucus (the Caucus), to ensure that flows in Snowmass Creek are adequate for maintaining stream health.

In 2006, the SWSD conducted a dry-year availability of its raw water sources under future demand conditions (W.W. Wheeler, 2006). The report concluded that the SWSD would need to create a raw water storage reservoir and implement water conservation measures in order to meet future demands and maintain stream flow minimums. The SWSD initiated construction of Zeigler Reservoir in response to this report. The SWSD also enacted preliminary water conservation measures, though not as part of a formal Water Efficiency Plan.

Recently, the SWSD and the Caucus conducted an assessment of how the SWSD's current and future water needs will impact the flows in Snowmass Creek. In response to the assessment, the SWSD undertook a formal Water Efficiency Planning effort. Initial water accounting analysis associated with that effort revealed a strong need to first improve the accuracy of the SWSD's existing customer metering system.

An accurate and frequent metering system is critical for the following reasons:

- Evaluating System Losses: A key element in quantifying system leaks and losses is to compare PRODUCED total annual water to BILLED total annual water. Typical losses identified by this method range from 5-15%. SWSD's initial review showed these values varied from year to year, but were up to 40%. A critical element contributing to that value was that many of the SWSD's customer meters were either broken, or oversized to accurately measure water consumption during low-demand periods.
- Targeting High-Water-Use Customers: An effective mechanism for lowering customer demands
  is to identify customers whose water use is significantly greater than customers of similar size
  and type. Water providers can then partner with those customers to identify unique solutions
  for reducing water use over the long-term.
- Sending Accurate and Timely Price Signals to Customers: With quarterly billing supported by the
  current system of manual-read meters, customers do not receive pricing signals associated with
  peak month water use. Nor do they receive that signal in a timely fashion. Furthermore, many
  old meters may no longer register low flows. New radio read meters will capture more water

- use and allow the sending of stronger, more frequent pricing signals to make the conservation rate structure effective.
- Measurement of Program Effectiveness: As SWSD initiates a formal Water Efficiency Plan, and throughout its early water conservation efforts, accurate customer meter records will provide insight into the effectiveness of some measures.

#### **II.** Project Goals

Ultimately, the goal of the project is to increase the water use efficiency of SWSD customers. This program is among many of the mitigation measures that will be taken by SWSD to meet the "Stewardship Goal" associated with source water stream flows. Accuracy in customer water use accounting is a critical first step for the SWSD to effectively approach Water Efficiency Planning.

Subsequently, the SWSD's meter replacement program will provide an effective means of taking "next-steps" associated with foundational Water Efficiency Plan measures. These include:

- Increasing billing frequency from quarterly to monthly. The importance of providing more frequent consumption records to each customer cannot be understated. Under quarterly billing frequency, customer leaks may go up to 3 months before they are detected. When the frequency is increased, leaks are more rapidly identified and repaired.
- Establishing ground-work for "real-time" customer use monitoring. Recent published pilot studies show that "real-time" customer use monitoring provides an even more effective mechanism for leak detection and repair. Such programs begin by installing identical radio-read meters among all customers. Next steps then include establishing continuous "communications" systems. Once in place, customer usage spikes are flagged and will then trigger timely staff response.
- Partnering with high-water-use customers to identify water efficiency improvements on a caseby-case basis.
- Modify billing rate structure to begin billing customers for all of the water they consume. In so
  doing, customers get a more accurate price signal and are given greater incentive to use water
  more efficiently.

#### III. Project Approach

The SWSD has identified customer meters that are in need of replacement and will begin customer meter replacement as soon as funding becomes available. In May, 2013 the SWSD board voted to increase base rates in order to implement this program. Those funds will be available upon collection of water service fees from Quarter 2, 2013.

The SWSD will hire one contractor and dedicate three staff members to customer meter replacement throughout the duration of the program. Meter purchase and installation is anticipated to begin in Quarter 3, 2013. The program will be completed in Quarter 1, 2015, and has an anticipated duration of 7 quarters. SWSD will initiate the project using its own funding from the recent base rate increase prior

to CWCB fund disbursement (if approved). CWCB fund disbursement is expected to occur after CWCB approval in March 2014. CWCB funds will then be used to finance the remainder of the project, approximately 50% of the anticipated project costs.

#### **IV.** Project Schedule

See Exhibit A2.

# Exhibit A2 Budget and Schedule (Revised January 2014)

#### I. Project Budget

Project costs include labor and materials only. The SWSD will not solicit bids for the contractor, and therefore will not incur costs associated with bid process.

Material costs include purchase of new meters and appurtenances. **Table 1** provides a summary of the anticipated project costs.

- Residential meters: Neptune T10 Brass Meter with E-Coder and Radio Read MIU and related appurtenances. Residential meters vary in size from 5/8-inch to 2-inch.
- Commercial meters: vary from ¾-inch to 6-inch. Commercial meters 1.5-inch and smaller will be
  the same as residential meters. Meters 2-inch and larger will be Neptune TRU/FLO® Compound
  Meter with E-Coder and Radio Read MIU.

Labor costs include those associated with three SWSD staff members, responsible for "standard" meter replacement activities. SWSD will also hire one contracted laborer responsible for "technical" meter replacement activities that may have new or additional plumbing requirements to complete installation.

Project management and administrative costs are also included as part of this grant application. Those are costs associated with anticipated grant funding requirements, including retroactive application costs, Colorado River Basin Roundtable attendance, and project status reporting and contract coordination and invoicing time.

The project will be paid for through approximately fifty 17% CWCB-Grant/ 73% SWSD-Match. SWSD project funding will be through revenues acquired as a result of base-fee increase implemented in May, 2013. **Table 2** provides a summary of the project funding.

**Table 1 Program Expenditures** 

Reside	enti	al Meter I	Rep	lacement	t										
	Material Labor Total Unit No.														
Size		Cost		Cost		Cost	Units		Total						
5/8-inch	\$	200	\$	120	\$	320	5	\$	1,600						
3/4-inch	\$	200	\$	120	\$	320	323	\$	103,360						
1-inch	\$	320	\$	120	\$	440	199	\$	87,560						
1-1/4-inch	\$	400	\$	120	\$	520	6	\$	3,120						
1-1/2-inch	\$	600	\$	120	\$	720	47	\$	33,840						
2-inch	\$	800	\$	120	\$	920	8	\$	7,360						
		Re	side	ential Me	ter	Sub-Total	588	\$	236,840						
Comm	erci	ial Meter	Rep	lacemen	t										
	M	laterial		Labor	To	otal Unit	No.								
Size		Cost		Cost		Cost	Units		Total						
3/4-inch	\$	200	\$	120	\$	320	9	\$	2,880						
1-inch	\$	300	\$	120	\$	420	40	\$	16,800						
1-1/4-inch	\$	400	\$	120	\$	520	1	\$	520						
1-1/2-inch	\$	600	\$	120	\$	720	22	\$	15,840						
2-inch	\$	800	\$	120	\$	920	58	\$	53,360						
2-1/2-inch	\$	1,500	\$	120	\$	1,620	1	\$	1,620						
3-inch	\$	1,800	\$	120	\$	1,920	5	\$	9,600						
4-inch	\$	3,000	\$	120	\$	3,120	2	\$	6,240						
6-inch	\$	8,000	\$	120	\$	8,120	2	\$	16,240						
	Commercial Meter Sub-Total 140 \$ Project Management and Administrative Costs														
Project Mana	gen	nent and A	4dn	ninistrativ	ve C	osts									
Task Description															
Develop Draft CBRT Application (Retro-	Acti	ive)						\$	2,555						
Attend September 2013 CBRT Meeting	(App	olication F	Revi	iew)				\$	690						
Coordinate CWCB Contract								\$	230						
Submit monthly invoice to CWCB								\$	672						
50% Project Status Update															
Develop 50% Project Memorandum								\$	605						
Attend / Present 50% Project Status U	Jpd	ate at CBF	RT N	/leeting				\$	460						
100% Project Completion Report															
Develop 100% Project Memorandum								\$	605						
Attend / Present 100% Project Comp	letio	on Report	at (	CBRT Mee	tin	g		\$	460						
Proj	ect	Managem	ent	and Adm	ini	strative Su	b-Total	\$	6,277						
				Total Pr	ogr	am Expend	ditures	\$	366,217						

Table 2 Revised Program Funding

Internal Funding													
Base-Rate Increase	\$	5	\$/EQR-QTR										
No. EQR		5196	EQR										
Internal Funding	\$	25,980	\$/QTR										
Project Completion Goal		10.25	QTR										
Sub-Total	\$	266,295											
External Fundin	g												
Year 1 Grant Funding	\$	50,000											
Year 2 Grant Funding	\$	50,000											
Sub-Total	\$	100,000											
TOTAL PROGRAM FUNDING	\$	366,295											

#### II. Revised Project Schedule

		Qtr.	2 201	3	Qtr. 3	2013	(	Qtr. 4 2013		Qt	Qtr. 1 2014		Qtr. 2 2014		. (	Qtr. 3 2014			Qtr. 4 2014			Qtr. 1 2015			Qtr. 2 2014		4 Qtr. 3 2014		Qtr. 4 2014		4	Qtr. 1 2015	
Task	Task Description	Apr. I	May J	un. Ju	ıl. Au	g. Sep.	. Oct.	. Nov	. Dec.	Jan.	Feb.	Mar.	Apr. I	May J	ın. Jul	. Aug	g. Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	Jun. Ju	I. Aug	. Sep.	Oct.	Nov.	Dec. J	an. F	eb. Mar.
1	Internal Funding Activities																																
	SWSD Board Approval of Base Fee Increase (May 15, 2013)																																
	Quarterly Fee Collection																																
2	External Funding Activities																																
	Submit Grant Application to Colorado River Basin Roundtable																																
	CWCB Funding Decision																																
	Year 1 Grant Funding Dispursed																																
	Year 2 Grant Funding Dispursed																																
3	Conduct Meter Replacement Activies																																
	Year 1 Meter Replacement																																
	Year 2 Meter Replacement																																

#### Snowmass Water & Sanitation District Water Supply Reserve Account Grant Performance Monitoring Provisions

#### **Statutory Requirements**

- 2) Each personal services contract entered into pursuant to this code with a value of one hundred thousand dollars or more shall contain
- (a) Performance measures and standards developed specifically for the contract by the governmental body administering the contract. The performance measures and standards shall be negotiated by the governmental body and the vendor prior to execution of the contract and shall be incorporated into the contract. The measures and standards shall be used by the governmental body to evaluate the performance of the governmental body and the vendor under the contract.
- (b) An accountability section that requires the vendor to report regularly on achievement of the performance measures and standards specified in the contract and that allows the governmental body to withhold payment until successful completion of all or part of the contract and the achievement of established performance standards. The accountability section shall include a requirement that payment by the governmental body to the vendor shall be made without delay upon successful completion of all or any part of the contract in accordance with the payment schedule specified in the contract or as otherwise agreed upon by the parties.
- (c) Monitoring requirements that specify how the governmental body and the vendor will evaluate each others' performance, including progress reports, site visits, inspections, and reviews of performance data. The governmental body shall use one or more monitoring processes to ensure that the results, objectives, and obligations of the contract are met.
- (d) Methods and mechanisms to resolve any situation in which the governmental body's monitoring assessment determines noncompliance, including termination of the contract.

#### **Performance Monitoring Standards**

Performance monitoring for this contract shall include the following:

- (a) Performance measures and standards: The grantee shall use the WSRA Grant funds will be expended by the applicant to undertake a systematic customer meter repair and replacement program by Snowmass Water and Sanitation District (SWCD). Approximately 588 residential and 140 commercial meters are targeted for repair or replacement over a 21-month period. Grantee will produce detailed deliverables as specified in Exhibit A. Grantee shall maintain receipts for all project expenses and documentation of the minimum inkind contributions per the budget in Exhibit A. Per WSRA Criteria and Guidelines, retainage of 5% of the grant funds shall be withheld until receipt of the final report and all other deliverables.
- (b) Accountability: Per WSRA Criteria and Guidelines full documentation of project progress must be submitted with each invoice for reimbursement. Grantee must certify that all grant conditions have been complied with on each invoice. In addition, per WSRA Criteria and Guidelines progress reports must be submitted at least once every 6 months. A final project report must be submitted and approved before final project payment and release of retainage.
- (c) Monitoring Requirements: Grantee is responsible for ongoing monitoring of project progress per Exhibit A and Paragraphs 9 & 19 of the contract. Progress shall be detailed in the required invoice documentation and progress reports as detailed above. Additional inspections or field consultations will be arranged as may be necessary.
- (d) Noncompliance Resolution: Per paragraphs 9, 14, 15, and 19 of the contract: payment will be withheld until grantee is current on all grant conditions. Flagrant disregard for grant conditions will result in a stop work order and cancellation of the purchase order.